



The course is designed with **Qld legislation** in mind; however, it uses best practice theory and operational practice throughout.

Upon successful completion of all assessment activities, students will be awarded a statement of attendance for the rehabilitation and return to work coordinator course approved by Queensland's Workers Compensation Regulatory Services.

Students who wish to obtain the nationally accredited unit, **BSBWHS417 Assist with managing WHS implications of return to work** may pay an additional fee and undertake a short gap assessment.

Contact the office on 1300 647 200 or via email at info@ohsa.com.au for more information.



Course Administration

- I. Enrolment Form
- II. Course Evaluation
- III. Course Assessment











Enrolment Form

UHSA SAF	LTH ETY INING	Industry l	.eaders	OHSA Occupational Health Services Australia Pty Ltd T ≠ 1300 464 200 F ≠ 1300 882 970 E ≠ info@ohsa.com.au www.ohsa.com.au	
COURSE / QUALIFICATION:					
LOCATION:		COURSE	DATE:		
Unique Student Identifier (USI)	Visible of A				
From January 1, 2015 for you to be issued with a qualificati www.usi.gov.au and following the application process. If re create a USI for you. Please tick this box if you do NOT	quired, OHSA can unde	rtaketheapplication pro	cess on your behalf	(feeswill apply). We may be able to search and	
PERSONAL DETAILS - Please write the	ame you used whe	n you applied for you	r USI. No shorter	ned or nick names.	
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2. Enteryourbirthdate: // // //		yof/TownofBirth:			
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Mobile Ph	st st	ss port, Visa (with Non-Aust adents, Birth Certificate (Aus rtificate Of Registration By D	tralian) *extract is not si	afficient, For Driver's	
4. What is the address of your usual residence?	Building/property r	ame			
The street number and name where you	Flat/unit details				
usually reside (not a post office box).	Street or lot number (e.g. 205 or Lot 118)				
	Street name				
	Suburb, locality or town				
	State/territory				
	Postcode			0	
5. What is your postal address?	Building/property r	ame		30/A 0 10 A 10	
(If different from above).	Flat/unit details			70.00	
	Street or lot number (e.g. 205 or Lot 118)				
	Street name				
	Postal delivery information (e.g. P.O. Box 254)				
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LANGUAGE AND CULTURAL DIVER 6. In which country were you born?		101 Other-pl	easespecify		
7. Do you speak a language other than	No, English on	y - 1201			
English at home? (If more than one language, indicate the one that is spoken most often).	Other-please	specify			
8. Are you of Aboriginal or Torres Strait Islander origin? (For persons of both Aboriginal and Torres Strait Islander origin, mark both yes boxes)	No 🔲	Yes, Aborigina		Yes, Torres Strait Islander	

OHSA
RTO # 31092



Industry Leaders

OHSA Occupational Health Services Australia Pty Ltd T / 1300 647 200 F / 1300 852 970 E / info@chsa.com.au www.ohsa.com.au

10. If you indicated the presence of a disability,	Hearing/deaf 11 Acqu	red brain impairment 16		
impairment or long-term condition,	Physical 12 Visio			
please select the area(s) in the following list:		al condition 18		
You may indicate more than one area).	Learning 14 Othe			
,	Mental illness 15			
SCHOOLING				
11. What is your highest COMPLETED	Year 12 or equivalent 12 Year	9 or equivalent 0		
school level (Tick ONE box only)	Year 11 or equivalent 11 Year	Borequivalent 0		
		rattended school – 03 question 14		
12. In which YEAR did you complete that school level?				
13. Areyou still attending school?	Yes No			
PREVIOUS QUALIFICATIONS ACHIE	/FD			
14. Have you SUCCESSFULLY completed any of		No-Go to question 16		
15. If YES, then tick ANY applicable boxes.		cate III (or trade certificate) 51		
	Advanced diploma or associate degree 410 Certifi Diploma (or associate diploma) 420 Certifi			
	Certificate IV (oradvanced 511 Certificates other than the above 990			
5 0	certificate/technician)			
16. Of the following categories, which BEST	Full-time employee 01 Employed-un	paidworkerinafamilybusiness 0		
describes your current employment status?	Part-time employee 02 Unemployed	- seeking full-time work 0		
(Tick ONE box only)	Selfemployed - 03 Unemployed - seeking part-time work 03			
	not employing others Not employee	d – not seeking employment 0		
	Employer U 04	_		
17. Of the following categories, which BEST	To get a job 01 Itwas a re	quirement of my iob		
describes your main reason for undertaking		extra skills for my job		
this course/traineeship/apprenticeship?		toanothercourseofstudy		
(Tick ONE box only)		nal interest or self-development		
(HER ONE BOX BRIY)				
	Togetabetterjoborpromotion U 05 Other re	asons		
	tyor current employer to receive a copy of this qualifi Fwant to be contacted by ASQA (RTO Regulator) for a			
Student's Signature	Today's Date (dd/mm/yyyy)			
student's Signature	Today's Date (od/mm/yyyy)			
Assessor's Name				
Assessor's Signature	Today's Date (dd/mm/yyyy) / / /			
Trainer/Assessor- please	onfirm you have discussed any learning needs	with students (See No. 9/10 ab		



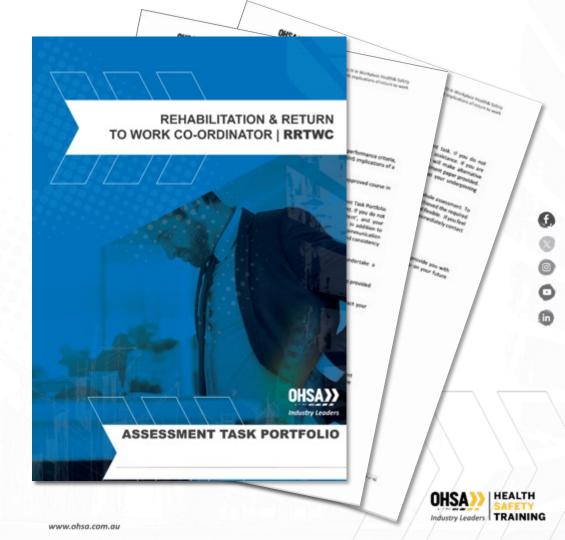


Course Evaluation – AQTF Learner Questionnaire Feedback Form

Learner Questionnaire	AQTF 2007	What were the BEST ASPECTS of the Validing?	aboutyou Female Male Are you FEMALE OR MALE?
Please tell us about your braining. Your feedback plays as imported role in developing the quality of your destands release to learning experiences with your destands release to learning experiences with your braining organization. He has the about refers to brainer, stockers, legiting. Provide one response to each hem on the form. Complete using a black or bits pen. Prixt ready in CAPITAL letters cause the box brain's first extended and apply if you want to change your answer, fill in the entire box and ma Example:	or instructors from your training organisation. Place a clear (' inside each box.	What supports of the fraining were MOST IN MEED OF IMPROVEMENTS	Wast is Yous ABE in years? Under 15 19 10 10 10 10 10 10 10 10 10 10 10 10 10
aboutyour Training			25 to 34
⊢	tites of the		35 to 44
1	#	your Training Details	45 to 54
I developed the skills expected from this training.		What TYPE OF QUALIFICATION are you currently enrolled in? Select one only.	55 to 64
I identified ways to build on my current knowledge and skills.		Certificate I	65 or over
The training focused on relevant skills.		Certificate II	Are you of ABORIONAL OR TORRES STRAIT ISLANDER origin?
I developed the knowledge expected from this training.		Certificate III	No.
The training prepared me well for work.		Certificate IV	Yes, Aboriginal
I set high standards for myself in this training.		Certificate level unknown	Yes, Torres Strait Islander
The training had a good mix of theory and practice.		Diploma	Yes, both Aboriginal and Torres Strait Islander
I looked for my own resources to help me learn.		Advanced diploma	Yes No
Overall, I am satisfied with the training.		Associate degree	Do you appek a LANGUAGE OTHER THAN ENGLISH at home?
I would recommend the training organisation to others.			Are you a PERMANENT RESIDENT OR CITIZEN of Australia?
Training organisation staff respected my background and needs.		=	Do you consider yourself to have a DI SABILITY, IMPAIRMENT, QB
I pushed myself to understand things I found confusing.		VET graduate certificate or graduate diploma Other qualification or training	LONG-TERM CONDITION?
Trainers had an excellent knowledge of the subject content.		Do not know	
I received useful feedback on my assessments.			What is the PO ITCODE of your main place of residence?
The way I was assessed was a fair test of my skills and knowledge.		What is the BROAD FIELD of your current training? Teleat one only.	
I learned to work with people.		Natural and physical sciences	Thank you for sharing your views.
The training was at the right level of difficulty for me.		Information technology Engineering and related technologies	
The amount of work I had to do was reasonable.		Architecture and building	
Assessments were based on realistic activities.		Agriculture, environmental and related studies	
It was always easy to know the standards expected.		Health	
Training facilities and materials were in good condition.		Education	
I usually had a clear idea of what was expected of me.		Management and commerce	
Trainers explained things clearly.		Society and culture	
The training organisation had a range of services to support learners.		Creative arts	
I learned to plan and manage my work.		Food, bospitality and personal services	
The training used up-to-date equipment, facilities and materials.		Other	
I approached trainers if I needed help.		What is the FULL TITLE of your current qualification or training?	
Trainers made the subject as interesting as possible.			
I would recommend the training to others.			
The training organisation gave appropriate recognition of existing knowledge and skills.		in what MONTH AND YEAR did you start your current training? For [xarape, wifile] (fam.): 2007 as '03/2007'.	
Training resources were available when I needed them.		Ves. No.	
I was given enough material to keep up my interest.		Are you undertaking an APPRENTICE IHIP OR TRAINEE IHIP?	
The training was flexible enough to meet my needs.		Did you get any RECOGNITION OF PRIOR LEARNING forwards.	
Trainers encouraged learners to ask questions.		your training such as subject exemptions, course credits or advanced standing?	
Trainers made it clear right from the start what they expected from me.		1	
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Course Assessment – Theory & Practical Requirements





Learning Outcomes

Awareness of the Queensland compensation scheme and key sections of the Workers Compensation legislation.

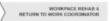
Understand the importance of health, safety, and productive work in terms of worker health and well-being and how the RRTWC can facilitate this in the workplace after injury.

Understand the functions of a RRTWC (Rehabilitation & Return To Work Coordinator), including;

- . Initiate early communication.
- II. Provide overall coordination.
- III. Develop suitable duties.
- IV. Understand and liaise with key stakeholders.







Health Benefits of Good Work

The Royal Australasian College of Physicians (RACP) <u>Consensus Statement on the Health Benefits of Good</u> <u>Work</u> outlines several benefits of 'good work' relating to rehabilitation.

- · Improved health and well-being
- Higher performance
- Workers feel valued and supported
- Increased job satisfaction
- Greater work participation and increased social inclusion
- Increased individual, team and organisational resilience
- Lower absenteeism rates
- Less workplace injuries and workers' compensation claims
- Faster return to work
- Lower workers' compensation premiums.

Continued next page...



Health Benefits of Good Work

How does this relate to returning to work / developing an SDP?

- ✓ Shows the importance of an early and safe return to work for all stakeholders.
- ✓ Results in shorter recovery times
- As an organisation, policies and systems must work towards promoting an early return to work, which is best for workers and businesses.









Benefits of Returning to Work

Research has shown that getting back to work is a vital part of recovery that benefits your health and well-being in many ways. This is the same whether your injury or illness is physical or psychological.

If you're off work for:

- 20 days 70% chance of returning to work
- 45 days 50% chance of returning to work
- 70 days 35% chance of returning to work

If you can stay at work after an injury or get back to work gradually while you recover, you're more likely to recover quicker and be able to get on with your life.





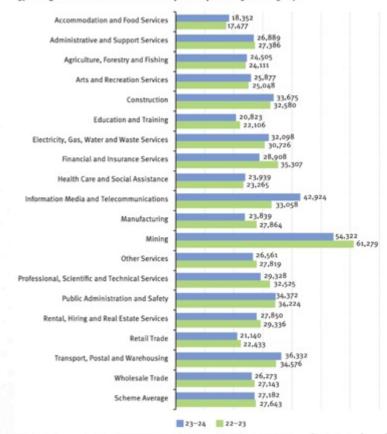


Workers Compensation Scheme Injury Stats 2023-2024

Of all industry claims, those from the mining industry had the highest average finalised time lost claim cost (\$54,322), partly due to the higher wages paid in the industry.

Full Report Here

37 Average finalised time lost claim costs by industry 2022-23 and 2023-24



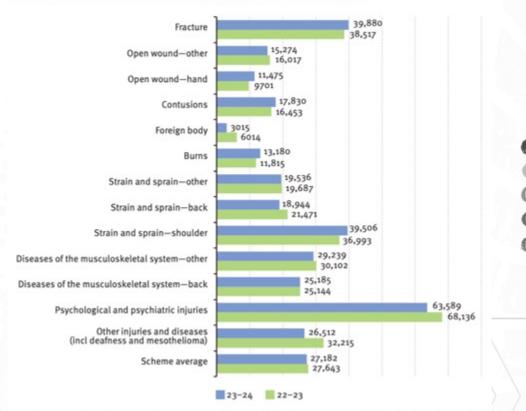


Workers Compensation Scheme Injury Stats 2023-24

Psychological and psychiatric injury claims are the most expensive, with an average finalised time lost claim cost of \$63,589 in 2023-24.

Full Report Here

38 Average finalised time lost claim cost by injury type 2022-23 and 2023-24





Workers Compensation Schemes

- State-based and Commonwealth schemes.
- NO FAULT
- Short-tail Vs Long-tail
- Queensland is a short-tail, no-fault scheme with access to common law damages. The scheme covers over 182, 000 Queensland employers and an estimated 2.6 million workers.
- Workers are on compensation for a maximum of 5 years or until the Statutory Entitlement figure is reached.
- At a Commonwealth level, the workers' compensation system is a 'long tail' rather than a 'short tail' system; that is, it pays benefits for the duration of a worker's incapacity rather than imposing a benefit period or amount restriction.



Compensation Schemes

Every state government regulates the worker's compensation scheme in that state. Each scheme is administered differently, with insurers adopting different roles within each.

Schemes will also vary to the following:

- Coverage
- · Benefit entitlements
- Employer premiums
- Compliance
- Scheme model





Compensation Schemes

Non-state-based schemes include;

- · Comcare.
- Seacare.



Safety, Rehabilitation and Compensation Act 1988

No. 75, 1988

Compilation No. 75

Compilation date: 6 April 2019 Backsdes amendments up to: Act No. 42, 2019 Registered: 1 May 2019

Prepared by the Office of Parliamentary Counsel, Carbotta

Aubeloof Vander CORPC/ROST regulation (CORPC/ROST)



Seafarers Rehabilitation and Compensation Act 1992

No. 234, 1992

Compilation No. 31

Compilation date: 9 Documber 2017 Backedes amendments up to: Act No. 129, 2017 Registered: 9 Documber 2017

Prepared by the Office of Parliamentary Counsel, Carbotts

Authorizi Yanto CSET/WEET rigitoral RESCRET



Queensland Insurers

In Qld, organisations are insured through WorkCover or are self-insured.

WorkCover Queensland

- WorkCover Qld is a government-owned, self-funded insurer established under the Workers' Compensation and Rehabilitation Act 2003.
- All Queensland employers must hold a WorkCover Accident Insurance Policy unless they qualify as a selfinsurer
- WorkCover Qld has provided Workers' Compensation insurance in Qld for over 20 years
- They can be contacted for advice, assistance with claims and support at each step of the return to work journey
- WorkCover also provides information about premium calculation as well as supporting employers
 through access to free, tailored safety advice through the <u>Injury Prevention and Management</u> program
 delivered by the Office of Industrial Relations and providing industry-based <u>Injury Risk Reduction</u>
 <u>Initiatives</u> program to employers.



Queensland Insurers

WorkCover Queensland Continued

- Statutory, no-fault compensation is payable by the insurer (most commonly WorkCover). It can include weekly compensation for lost wages, medical expenses, rehabilitation and travel expenses, as well as death entitlement and lump sum compensation.
- Works with employers, injured workers and medical practitioners to assist workers' rehabilitation and return to work journey
- WorkCover Queensland administers approximately 93% of all claims in Queensland.
 (Source: https://www.worksafe.qld.gov.au/ data/assets/pdf file/0012/120063/2023-review-operation-Qld-workers-compensation-scheme.pdf).



Queensland Insurers

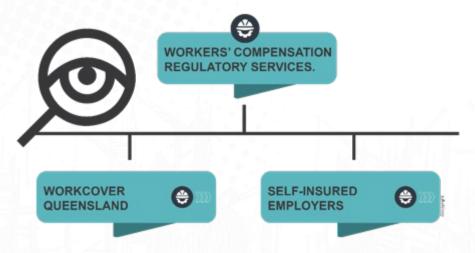
Self-Insured Employers

- Self-insured employers (with over 2000 Qld workers) manage and take on the costs and risks of their own workers' compensation claims and have distinct employer and insurer functions.
- In this case, the insurer and employer are to remain separate, as they have distinct and separate responsibilities for rehabilitation and return to work.
- Workers' Compensation Regulatory Services oversees self-insurance licensing in Queensland.
- The Legislation still applies to self-insured workplaces.
- Self-insurer contact list: <a href="https://www.worksafe.qld.gov.au/claims-and-insurance/self-insu



Workers' Compensation Regulatory Services

- WCRS regulates Queensland's workers' compensation scheme and is part of the Office of Industrial Relations.
- **WCRS** purpose is to maintain a fair and efficient workers' compensation scheme that balances the needs of workers and employers.
- WCRS works with insurers, employers, workers and health professionals to ensure all workers who've
 experienced a work-related injury are supported throughout their rehabilitation journey and can safely
 return to work.
- The WCRS (Workers Compensation Regulator) functions are outlined in s327 of the Act.







Independent, Free and Confidential Support Services

Employers:

• Workers' Compensation Information Advisory Service – Employers

Workers:

- Workers' Compensation Information and Advisory Service
- Workers' Psychological Support Service

RRTWC's can help workers by ensuring they know about the support services available to both employer and workers and providing contact details to them.









Useful Terms

- Liability determination
- Normal weekly earnings
- QOTE (Qld full-time adult ordinary time earnings) (as of 1/7/25 = \$1953.70)
- Stable and Stationary
- Partial Incapacity & Total Incapacity
- Employer Excess
- Permanent Impairment
- Rehabilitation and return to work plan
- Suitable duties plan

Workers' Compensation and Rehabilitation Act 2003 Chapter 3 Compensation

[s 140]

140 Maximum entitlement

- (1) The maximum amount of compensation payable for 1 injury or multiple injuries sustained in 1 event, other than for a latent onset injury that is a terminal condition, is—
 - (a) for compensation payable as weekly payments under part 9—216.15 times QOTE; and
 - (b) for the total of all lump sum compensation payable under part 3, division 5 and section 180—216.15 times QOTE.



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End of Section 1 | Summary:

- WorkCover or Self-Insured in Qld
- Non-State-based include Comcare and Seacare





Common Law vs Statutory Law

- Statutory, no-fault compensation is payable by the insurer (most commonly WorkCover) and can include weekly compensation for lost wages, medical expenses, rehabilitation and travel expenses, as well as death entitlements and lump sum compensation.
- A common law/damages claim occurs when an injured worker takes common law legal action against their employer for negligence through the court system.
- Workers can sue their employer for negligence through a common law claim, and if successful, the lump sum payment of damages considers future economic loss and pain and suffering.
- In contrast, most other Australian jurisdictions either operate 'long-tail' schemes which pay benefits for the duration of the incapacity or restrict or preclude access to common law.



Legislation

	APPLICABLE LEGISLATION & SYSTEMS
Queensland	 Workers' Compensation and Rehabilitation Act 2003 Workers' Compensation and Rehabilitation Regulations 2025
QLD – Other relevant legislation	 Work Health and Safety Act 2011 Queensland Anti-discrimination Act Queensland Industrial Relations Act Queensland Right to Information Act (RTI) Queensland Information Privacy Act (IP) What is the difference between the Right to Information and Information Privacy Acts? The key difference is that a person may only apply to access documents containing their own personal information under the IP Act. If you wish to obtain access to documents that do not contain your personal information, you will need to apply under the RTI Act. If you are insured under a self-insurance scheme, the Commonwealth versions of these Acts apply.
Other systems	 Fair Work Act and Fair Work System 2009 Commonwealth Privacy Act Commonwealth Information Privacy Principles



Workers Compensation and Rehabilitation Legislation(Qld)

- Workers' Compensation and Rehabilitation Act 2003
- Workers' Compensation and Rehabilitation Regulation 2025
- Access via <u>WorkSafe Qld website</u>



Workers' Compensation and Rehabilitation Act 2003

Current as at 23 August 2024



Workers' Compensation and Rehabilitation Act 2003

Workers' Compensation and Rehabilitation Regulation 2025

Current as at 1 September 2025



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Workers Compensation and Rehabilitation Legislation(Qld)



Workers' Compensation and Rehabilitation Act 2003

Current as at 23 August 2024





Workers Compensation and Rehabilitation Act 2003 (Qld)



Queensland

Workers' Compensation and Rehabilitation Act 2003

Contents

		Page
Chapter 1	Preliminary	
Part 1	Introduction	
1	Short title	39
2	Commencement	39
3	Act binds all persons	39
3A	Notes in text	39
Part 2	Objects	
4	Objects of Act	40
5	Workers' compensation scheme	40
6	Administration	42
Part 3	Definitions	
7	Definitions	42
Part 4	Basic concepts	
Division 1	Accident insurance, compensation and damages	
	Meaning of accident insurance	42
9	Meaning of compensation	43
10	Meaning of damages	43
104	Meaning of QOTE	43
Division 2	Workers	
11	Who is a worker	44
Division 3	Persons entitled to compensation other than workers	
Subdivision 1A	Preliminary	
11A	Compensation to which this division does not apply	45
Subdivision 1	Volunteers etc.	
12	Entitlements of persons mentioned in sdiv 1	45
13	Perfoular persons under Disaster Management Act 2003	46

Workers' Compensation and Rehabilitation Act 2003

13A	Marine Rescue Queensland volunteer	4
138	State Emergency Service volunteer	4
14	Rural fire brigade member	4
15	Volunteer frefighter or volunteer fire warden	4
16	Local government, statutory or industrial body member	4
17	Honorary ambulance officers	4
18	Person in voluntary or honorary position with religious, charitable or benevolent organisation	4
19	Person in voluntary or honorary position with non-profit organisation	4
Subdivision 2	Persons performing community service etc.	
20	Entitlements of persons mentioned in sdiv 2	5
21	Persons performing community service or unpaid duties	5
Subdivision 3	Studenta	Ī
22	Students	
Subdivision 4	Eligible persons	Ī
23	Meaning of eligible person	5
24	Eligible person may apply to be insured	5
25	Entitlements of eligible persons	5
Subdivision 5	Other persons	
26	Other persons	
Division 4	Spouses, members of the family and dependants	
27	Meaning of dependant	5
28	Meaning of member of the family	6
29	Who is the spouse of a deceased worker	5
Division 5	Employers	
30	Who is an employer	5
30A	Liability to pay compensation does not make WorkCover an employe 55	н
Division 6	Injuries, impairment and terminal condition	
Subdivision 1	Event resulting in injury	
31	Meaning of event	6
Subdivision 2	Injury	
32	Meaning of injury	5
Subdivision 3	When injury arises out of, or in the course of, employment	
33	Application of sdiv 3	5
34	Injury while at or after worker attends place of employment	5

Page



Establishing who is a worker and meaning of event

Section 11: Who is a worker

- (1) A worker is—
- (a) a person who—
 - (i) works under a contract; and
 - (ii) in relation to the work, is an employee for the purpose of assessment of PAYG withholding under the Taxation Administration Act 1953 (Cwlth), or
- (b) a person who is a regulated worker under the <u>Fair Work Act 2009 (Cwlth)</u>
- (2) Also, Schedule 2, Part 1 sets out who is a worker in particular circumstances.
- (3)However, Schedule 2, Part 2 sets out who is not a worker in particular circumstances.
- (4)Only an individual can be a worker for this Act.

Section 31: Meaning of event

- (1)An *event* is anything that results in injury, including a latent onset injury, to a worker.
- (2)An *event* includes continuous or repeated exposure to substantially the same conditions that results in an injury to a worker.
- (3)A worker may sustain 1 or multiple injuries as a result of an event whether the injury happens or injuries happen immediately or over a period.
 (4)If multiple injuries result from an event, they are taken to have happened in 1 event.



Section 32 Meaning of an Injury

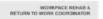
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Subdivision 2 Injury

32 Meaning of injury

- An *injury* is personal injury arising out of, or in the course of, employment if the employment is a significant contributing factor to the injury.
- (2) However, employment need not be a contributing factor to the injury if section 34(2) or 35(2) applies.
- (3) Injury includes the following—
 - a disease contracted in the course of employment, whether at or away from the place of employment, if the employment is a significant contributing factor to the disease;
 - (b) an aggravation of the following, if the aggravation arises out of, or in the course of, employment and the employment is a significant contributing factor to the aggravation—
 - (i) a personal injury;
 - (ii) a disease;
 - (iii) a medical condition, if the condition becomes a personal injury or disease because of the aggravation;





Section 32 Meaning of an Injury

Includes psychological and secondary psychological injuries.

(5) Reasonable Management Action

The Information Statement for Workers which links to a guide on reasonable management action is helpful to further understand this concept.

- loss of hearing resulting in industrial deafness if the employment is a significant contributing factor to causing the loss of hearing;
- death from injury arising out of, or in the course of, employment if the employment is a significant contributing factor to causing the injury;
- death from a disease mentioned in paragraph (a), if the employment is a significant contributing factor to the disease:
- death from an aggravation mentioned in paragraph (b), if the employment is a significant contributing factor to the aggravation.
- (4) For subsection (3)(b), to remove any doubt, it is declared that an aggravation mentioned in the provision is an injury only to the extent of the effects of the aggravation.
- (5) Despite subsections (1) and (3), injury does not include a psychiatric or psychological disorder arising out of, or in the course of, any of the following circumstances
 - reasonable management action taken in a reasonable way by the employer in connection with the worker's employment;
 - the worker's expectation or perception of reasonable management action being taken against the worker;
 - action by the Regulator or an insurer in connection with the worker's application for compensation.

Examples of actions that may be reasonable management actions taken in a reasonable way-

- · action taken to transfer, demote, discipline, redeploy, retrench or dismiss the worker
- · a decision not to award or provide promotion, reclassification or transfer of, or leave of absence or benefit in connection with, the worker's employment

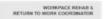












Workers Compensation and Rehabilitation Act 2003 (Qld)

- Subdivision 3 When injury arises out of, or in the course of, employment.
- Section 34 (1) (c) is sometimes referred to as a recess claim.

Subdivision 3 When injury arises out of, or in the course of, employment

33 Application of sdiv 3

This subdivision does not limit the circumstances in which an injury to a worker arises out of, or in the course of, the worker's employment.

34 Injury while at or after worker attends place of employment

- (1) An injury to a worker is taken to arise out of, or in the course of, the worker's employment if the event happens on a day on which the worker has attended at the place of employment as required under the terms of the worker's employment—
 - (a) while the worker is at the place of employment and is engaged in an activity for, or in connection with, the employer's trade or business; or
 - (b) while the worker is away from the place of employment in the course of the worker's employment; or
 - (c) while the worker is temporarily absent from the place of employment during an ordinary recess if the event is not due to the worker voluntarily subjecting themself to an abnormal risk of injury during the recess.
- (2) For subsection (1)(c), employment need not be a contributing factor to the injury.



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Workers Compensation and Rehabilitation Act 2003 (Qld)

Sections 35 and 36 are important to be aware of as they deal with what is often termed 'journey claims'.

s35 Other circumstances

In summary, An injury to a worker is also taken to arise out of, or in the course of, the worker's employment if the event happens during the worker's journey to and from work.

- (3) For subsection (1), a journey from or to a worker's home starts or ends at the boundary of the land on which the home is situated.
- (4) In this section—

home, of a worker, means the worker's usual place of residence, and includes a place where the worker—

- (a) temporarily resided before starting a journey mentioned in this section; or
- (b) intended to temporarily reside after ending a journey mentioned in this section.

s36 Injuries that happen during particular journeys

If a worker sustains an injury during a journey as per s35 unless there was a substantial delay or substantial interruption to the journey or they contravene the Transport Operations (Road Use Management) Act 1995, section 79 or section 3285a of the Criminal Code and this contravention is the **major** significant contributing factor.

Consideration is given to the reason for a substantial delay or interruption when deciding on the claim.





Workers Compensation and Rehabilitation Act 2003 (Qld)

Section 40 is essential as it outlines what rehabilitation must include.

Providing **meaningful** rehabilitation is required under the law.

Division 7 Rehabilitation

40 Meaning of rehabilitation

- Rehabilitation, of a worker, is a process designed to—
 - (a) ensure the worker's earliest possible return to work; or
 - (b) maximise the worker's independent functioning.
- (2) Rehabilitation includes—
 - (a) necessary and reasonable—
 - (i) suitable duties programs; or
 - (ii) services provided by a registered person; or
 - (iii) services approved by an insurer; or
 - the provision of necessary and reasonable aids or equipment to the worker.



Workers Compensation and Rehabilitation Act 2003 (Qld)

Section 41 **Meaning** of rehabilitation and return to work coordinator

41 Meaning of rehabilitation and return to work coordinator

- A rehabilitation and return to work coordinator is a person who—
 - is appropriately qualified to perform the functions of a rehabilitation and return to work coordinator under this Act; and
 - (b) has the functions prescribed under a regulation.
- (2) A person is taken to be appropriately qualified to perform the functions of a rehabilitation and return to work coordinator under this Act if the person has completed a training course approved by the Regulator.



Workers Compensation and Rehabilitation Act 2003 (Qld)

This section outlines what suitable duties are under the law.

Failing to provide appropriate suitable duties per workers' ability, skills, experience, etc., is a breach of legislation.

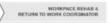
New penalties (up to \$16,130 -2024/25) apply for failing to comply with your existing obligation to give an insurer written evidence if you consider it is not practicable to provide your worker with suitable duties.

42 Meaning of suitable duties

Suitable duties, in relation to a worker, are work duties for which the worker is suited having regard to the following matters—

- (a) the nature of the worker's incapacity and pre-injury employment;
- (b) relevant medical information;
- the rehabilitation and return to work plan for the worker as developed under section 220(5);
- (d) the provisions of the employer's workplace rehabilitation policy and procedures;
- (e) the worker's age, education, skills and work experience;
- (f) if duties are available at a location (the other location) other than the location in which the worker was injured—whether it is reasonable to expect the worker to attend the other location;
- (g) any other relevant matters.





Workers Compensation and Rehabilitation Regulation 2025 (Qld)



Queenslar

Workers' Compensation and Rehabilitation Regulation 2025

Contents

		Page
Part 1	Preliminary	
1	Short title	15
2	Commencement	11
3	Definitions	11
4	WorkCover's capital adequacy—Act, s 453	11
Part 2	Employer insurance	
Division 1	Policies and premium assessments	
5	Application for policy	15
6	Policies and renewals	20
7	Assessment of premium	20
8	Declaration of wages	20
9	Value of board and lodging	21
10	Payment of premium by instalments	21
11	Additional premium for late payment of premium-Act, ss 61 and	62 22
12	Premium for ascertaining appeal court—Act, s 569	20
13	Former employer may apply to cancel policy	24
14	Cancellation of policy if workers no longer employed	25
Division 2	Employer excess	
15	Excess period—Act, s 65	26
Division 3	Self-insurance	
16	Definitions for division	26
17	Application fee—Act, s 70	26
18	Annual levy—Act, s 81	27
19	Provisional annual levy—not agreed or decided	20
20	Actual annual levy—agreed	21
21	Actual annual levy—not acreed but decided	25











Workers Compensation and Rehabilitation Regulation 2025 (Qld)

148 Functions—Act, s 41

For section 41(1)(b) of the Act, the following functions are prescribed for a rehabilitation and return to work coordinator—

- (a)initiate early communication with an injured worker in order to clarify the nature and severity of the worker's injury;
- (b)provide overall coordination of the worker's return to work;
- (c)if a rehabilitation and return to work plan is developed under section 221 of the Act—
 - (i)consult with the worker and the worker's employer to develop the suitable duties program component of the plan; and
 - (ii)ensure the program is consistent with the current medical certificate or report for the worker's injury;
- (d)liaise with-
 - (i)any person engaged by the employer to help in the worker's rehabilitation and return to work; and (ii)the insurer for the purpose of providing information about the worker's progress and indicating, as early as possible, if there is a need for the insurer to assist or intervene.



Workers Compensation and Rehabilitation Regulation 2025 (Qld)

149 Criteria for obligation of employer to appoint—Act, s 226

- (1)For section 226(1) of the Act, an employer must appoint a rehabilitation and return to work coordinator if—
 (a)for an employer who employs workers at a workplace in a high risk industry—the wages of the employer in Queensland for the preceding financial year were more than 2,600 times QOTE; or
 - (b) Otherwise, the wages of the employer in Queensland for the preceding financial year were more than 5,200 times QOTE.
- (2) For the purpose of section 226(3)(a) of the Act, an employer is taken to have established a workplace, or started to employ workers at the workplace, only when the employer first meets the criteria prescribed under subsection (1).
- (3)An employer may appoint a person as the rehabilitation and return to work coordinator for more than 1 workplace if the person can reasonably perform the person's functions as a rehabilitation and return to work coordinator for each workplace.
- (4)In this section—

high risk industry means an industry specified by the Regulator by gazette notice as a high risk industry for the purpose of this section.



End of Section 2 | Summary:

- Queensland legislation:
- · Workers Compensation and Rehabilitation Act 2003 (Qld) and
- Workers Compensation and Rehabilitation Regulation 2025 (Qld)







Workers' Compensation Claims Process

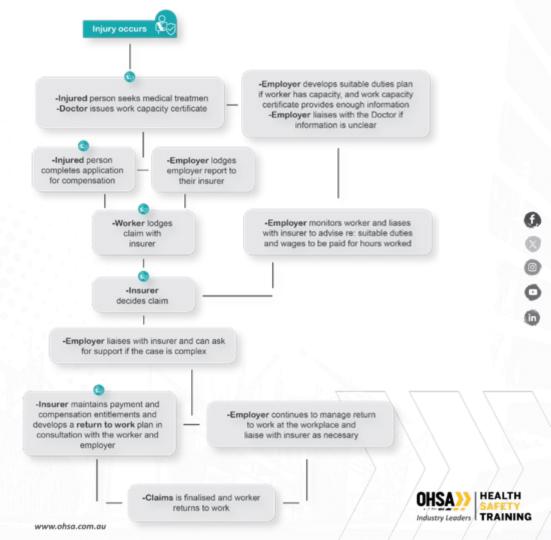
Injured workers: Summary

- Notify their supervisor
- Seek first aid according to company policy
- Seek medical attention Attend GP/Doctor
- Obtain Work Capacity Certificate
- Lodge a claim with the insurer (e.g. WorkCover Qld)





Workers' Compensation Claims Process



When Do You Have To Notify the Insurer

Failing to notify the insurer within eight business days is an offence.

- Report only form
- Claim form

133 Employer's duty to report injury

- An employer whose worker sustains an injury for which compensation may be payable must complete a report in the approved form and give the report to the insurer.
- (2) The employer must complete and give the report to the insurer immediately after the first of the following happens—
 - (a) the employer knows the injury has been sustained;
 - (b) the worker reports the injury to the employer;
 - (c) the employer receives the insurer's written request for the report.
- (3) If an employer fails to comply with subsection (1) within 8 business days after the first of the circumstances mentioned in subsection (2) happens, the employer commits an offence, unless the employer has a reasonable excuse.

Maximum penalty—50 penalty units.





Report only

Workers' Compensation Regulatory Services

Form 123/123A

Employer reporting - Injury that may be compensable (reportable injuries)

This is an approved form under sections 133 and 133A of the Workers' Compensation and Rehabilitation Act 2003.

Important instructions

All employers are required to report injuries sustained by workers for which workers' compensation may be payable. Employers must report injuries where:

- s. A worker sustains an leijury (personal injury, disease, aggravation of a personal injury, disease or medical condition, loss of hearing or death), and
- 2. The employer is aware of the injury, and
- 3. The injury may be compensable. An injury may be compensable when an employer and/or a worker reasonably believes that:
- a) the injury has arisen out of, or in the course of employment, and
- to the injury will require medical treatment resulting in the issue of a medical certificate or will require the worker to have time off work (beyond the day of sustaining the injury) or time away from their normal duties to recover from the injury.

triuries should be reported immediately and must be reported within eight business days of the employer becoming aware of the Injury, unless there is a reasonable excuse. This report is not a claim for workers' compensation. If a worker makes a claim for compensation, an insurer will advise the employer

and decide if the claim for compensation should be accepted or rejected. If an employer reports an injury, they should also advise the worker of his/her right to ledge a claim and how to access an Application.

for compensation form. For further guidance, please see the Reporting of Injuries under the Workers' Compensation and Rehabilitation Act 2003 - a guide for

Employer's details (at the time of the event causing injury)

Employer's trading name		
Employer number (WorkCover Queensland policy number or self-		

Worker's details

Title		family name		
Given names				
Gender	Female	Male	Indeterminate / Intersex / Unspecified	
Date of birth				

Worker's employment details at date of event causing injury

lob title foccupation description

Date of event causing injury

Date of event/date event period began (if event occurred over a period of time)



Location where event occurred

Place (e.g. drivewas) Street address of injury (e.g. State Law Building, 5x-Ann St, Brisbane)

Date employer became aware of the injury

Details of any known medical or other treatment (e.g. attendance at GP or physiotherapist)

Payments	Yes	No
Was the employer made a payment to the worker in place of wages due to time off as a result of their onjury (not including sick isswell?		125
Has the employer made a payment for medical or other treatment for the worker?		

If yes, please advise for each payment made:

Payment s

Date of payment		
Details of/ reason for payment	GP/medical treatment	
	Allied health treatment (e.g. physiotherapy)	
	Wages	
	Other	

tate of payment		
betails of/ reason for payment	GP/medical treatment	
	Allied health treatment (e.g. physiotherapy)	
	Wages	
	Other	

green 3		
Date of payment	7000 0000000000000000000000000000000000	
Details of/ reason for payment	GP/medical treatment	111
	Allied health treatment (e.g. physiotherapy)	10.
	Wages	10.
	Other	100

If additional payments have been made, please continue to detail as above on a separate sheet.

Any additional information the employer wishes to provide about this injury (optional)

Once complete, please submit this form to your workers' compensation insurer.

This form was approved by the Workers' Compensation Regulator on 22 May 2020 pursuant to section 586 of the Workers' Compensation and Rehabilitation Act 2003.

Workers' Compensation Regulatory Services Owen, worksafe, qld, gov. au @ 1300 362 128





Sample claim form: WorkCover Qld



Has a work capacity cartificate been attached to this form?	Important information—read before agreement	
Turns, go to question 21	This section reads agreement by the person completing the form. If	
Inc. Si in the details below	the worker and employer are completing the form logether, please	
Date the discov righted or becard the cartificate? [[17][17][1]]	complete both sections.	
(supress	Section F: Privacy notice and statements	
Dolon see IIII	Privacy	
Participant ore IIII	WorkCover Queensand (WorkCover) is collecting your personal	
Date for over \$1454000	information under the provisions of the Workers' Compensation and	
lighter's capacity for work	Ashabilitation Act 2003 to assess your entitlement to compensation and manage your claim throughout its duration. WorkCover may give	
19 to return to normal duties from	some of your information to your employer, the Workers'	
Dee (VIVIII)	Compensation Regulator and retevant sension providers for the purpose of payments, treatment, rehabilistion and telum to work.	
To be suitable duties and/or extincted hours from	Your information will be treated in accordance with the information	
tes (MOSEL & SVD-600)	Privacy Act 2000 and will not be given to any other person unless authorised or required by less flor more information on privacy, wall	
Secretaria (IIII)	par methods of years professible and any purpless is an included	
not all to be sent at all from	scheme principal vesto established or cell up on 1900 362 126.	
Date DODGER & DOGGER	Workers statement	
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Instatter teatment required	and Rehabilitation Act 2007 to make a statement that is false or misleading. The information I have provided is true and not	
wit mours treatment from	motesting.	
Dec (000000 to 0000000	Lagree to achies WorkCover Queeraland Firsy circumstances chang	
Traphort regulari [[[[]]	or if I become exert of any matter that would make the above information false or misleading. I will advise WorkCover Queensland	
ection E: Employer and wages information	Lundertake any employment (past or unpaid), including self- employment, during my claim.	
tio section does not need to be completed for a valid application to e made, kneeded if may assist us to make a quinter claim decrease if is completed. Employees very, do you agree the exert occurred at work on on.	renebilitation provider, or other mauner to disclose to WorkCover Queensized and its agents any information about my medical history servent to this claim.	
e worker's way to or from work) and that the worker suffered an	have read and understand the privacy rotice.	
party as a result of that event?	Aut name (11)	
The provide relevant information to help-us determine the com-	Colo (((((())))) ((()) ((())) ((()))	
	Employer's statement	
Michae's expectatory	This section does not need to be completed for a valid application to	
the new loan or seek IIIII has	be made, however if may assist us to make a quicker claim decision if is completed.	
Gross wealthy rate of submy/wages (under ESNAMMER) \$10000	I have mad the information provided with this form. I acknowledge the	
One some web, sering \$	t is an offence against the Workers' Compensation and Ashabilisatio	
to value contracts consister is available of version softsple (III.gov as	Aut 2000 to make a statement that is false or makeating. The information that I have provided is true and not misleading.	
Marker's hours of work each day of the week	I have read and understand the privacy rollice.	
Man Ties Well Them Fil Sat San	full ratio	
	See DEDGES G1 agree	
Has the employer excess been paid to the worker?		
Tro D yes, pose amount paid \$ ((()))		
Has the employer continued to pay the worker's salery or wages.	What's next	
during the period of incapacity (in addition to the excess)?	We sell SMS the injured worker their claim number when we receive the claim of a mobile number is provided.	
no man provide employer's bare details for CFT exhibutsoment	After you helps your claim, we have 20 business days to make a	
Belt-time (IIII)	decision on the claim, but we decide most claims within the days.	
Bill surter - Assurt surter	If the claim is accepted, it may be managed by one of our customer service certifies to assist with return to work, if the claim is for time of	
Appoint rame	work, the injured worker will be required to complete a Tax file number decimation and same! I to us.	
mortage can be claimed? ((((ii)))).	Evolvhave any questions about your claim or workers' compensation	
	in Queenstand, call us on 1300 StQ 128 or visit our website at	
Reference code or payroll number for the worker	www.worksefe.giti.gov.as.	





You Have Notified the Insurer – What Now?







After a claim is lodge we will contact you for information before we determine (accept/reject) the claim

We make a decision within 20 business days - the more we know, the better

We encourage you to support your worker and keep talking with them so everyone keeps up to date



Liability Determination

An insurance provider will make one of three judgments:

- Accepted
- Denied
- Undetermined/pending

Liability determination

- Is the person a worker as defined under the Act?
- Has the worker suffered an *injury* as defined under the Act?
- Was the injury caused by a work-related event?
- Did the injury arise out of or in the course of employment as defined under the Act?
- Is employment a significant contributing factor to the injury?
- Do any of the exclusion provisions under the Act apply?

Note: injury can include an aggravation or exacerbation of a pre-existing condition. The liability for the work injury only relates to the work-induced aggravation and does not extend to covering wages/treatment/rehabilitation expenses for the **pre-existing** condition.



Analysing Claims

Analysing claims can be incredibly informative and provide valuable insight for a range of purposes.

These include:

- Understanding the circumstances that caused and contributed to the incident
- Recording details about the incident
- Determining workplace methods, procedures and policies for avoiding similar incidents in the future
- Improving safety and security measures
- Assisting with compensation claim decisions.



End of Section 3 | Summary:

- Claims process to follow as a RRTWC
- A worker is not on compensation until a claim has been accepted
- Consider a flow chart to summarise the process for your internal stakeholders







- Employer
- Supervisors
- Injured worker
- Insurer
- Treating medical practitioner (e.g. GP, medical specialists)
- Workplace Rehabilitation Providers (WRP)
- Workers' Compensation Regulatory Services (WCRS)
- Medical Assessment Tribunals (MATs)
- Independent medical examinations
- Legal representative





Employers have a number of obligations. Key obligations are provided in the WCRS fact sheet.

Workers' Compensation Regulatory Services

Workers' compensation in Queensland



In Queensland, it's mandatory to have workers' compensation insurance to cover workers who suffer work-related injuries or litnesses. This insurance offers financial support and assistance, allowing affected workers to focus on recovery and returning to work.

Helping injured workers return to work safely benefits your business by reducing retraining costs, lowering claims expenses and premiums, minimising staff turnover, and beasting staff morals. Nost employers in Queensland are insured through WorkCover Queensland, while self-insured employers manage their own claims.

Employer rights and responsibilities

Your rights

- Be treated with courtesy and respect.
- Seek advice from a workplace advisor, lawyer, registered industrial organisation, or free
- . Seek an independent review of insurer or regulator decisions. . Appoint a rehabilitation and return to work
- coordinator to support claims management and
- Request information from your insurer about how your premium is calculated.
- · Report any non-compliances with workers' compensation laws including fraud.
- · Apologise or express regret to the injured worker about their injury and under Queensland law. This is not treated as admitting liability.

Your responsibilities

- . Treat incurer and regulator staff with courtesy and respect.
- . Insure your workers against work-related injury
- . Do not interfere with your worker's right to choose their own treating doctor.
- . Do not attend your worker's medical treatment or contact their doctor without their genuine and informed consent.
- . Do not prohibit, your worker from seeking advice from a lawyer or their union.
- . Do not influence a worker in deciding to make a workers' compensation claim by threatening to disadvantage or offering rewards to the worker or another person.
- · Take all reasonable steps to provide rehabilitation for an injured worker including providing suitable and meaningful work duties where possible.
- Cooperate with the insurer by taking all reasonable steps to support the insurer's rehabilitation obligations.
- . Do not dismiss a worker because they have a workrelated injury, within 12 months of that injury.
- . Do not obtain or use documents about a person's workers' compensation claim to decide whether to employ them or whether their employment should continue.



workspire and process





Provide suitable and meaningful work duties documented within a suitable duties program (SDP)



Suitable Duties Program

Employers must provide suitable and meaningful alternative work duties wherever possible to support a worker to recover at work.

The suitable duties program in a RRTW plan details how an employer will provide suitable and meaningful work, including:

- · tasks that an injured worker can safely perform at work while they recover.
- timeframes to ensure it remains appropriate to a worker's recovery, as needs and circumstances may change.
- any necessary or recommended workplace accommodations and other support measures (for example, regular rest breaks, reduce work hours, a "buddy" system. etc.).

A suitable duties program must be consistent with the Guidelines for standard for a rehabilitation (second edition).

EMPLOYER'S RESPONSIBILITY











Section 48 (Act) – Obligation to be insured

Every employer must, for each worker employed by the employer, insure and remain insured, that is, be covered to the extent of accident insurance, against injury sustained by the worker for— (a) the employer's legal liability for compensation; and (b) the employer's legal liability for damages.





133 Employer's duty to report injury

- (1) An employer whose worker sustains an injury for which compensation may be payable must complete a report in the approved form and give the report to the insurer.
- (2) The employer must complete and give the report to the insurer immediately after the first of the following happens—
 - (a) the employer knows the injury has been sustained;
 - (b) the worker reports the injury to the employer;
 - (c) the employer receives the insurer's written request for the report.
- (3) If an employer fails to comply with subsection (1) within 8 business days after the first of the circumstances mentioned in subsection (2) happens, the employer commits an offence, unless the employer has a reasonable excuse.

Maximum penalty—50 penalty units.

Section 133A – Section 133A provides further requirements about reporting injuries to the insurer regardless if the worker is applying for compensation.





Section 226 - Employer's obligation to appoint rehabilitation and return to work coordinator (if required under Regulation 115)

Section 227 - Employer's obligation to have workplace rehabilitation policy and procedures

228 Employer's obligation to assist or provide rehabilitation

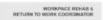
- (1) The employer of a worker who has sustained an injury must take all reasonable steps to assist or provide the worker with rehabilitation during the prescribed period for the worker.

 Maximum penalty—50 penalty units.
- (2) The rehabilitation must be of a suitable standard as prescribed by regulation.
- (3) Without limiting subsection (1) or (2), the employer must cooperate with the insurer to enable the insurer to meet its obligations under section 220.
- (4) If an employer considers it is not practicable to provide the worker with suitable duties programs, as mentioned in section 40(2)(a)(i), the employer must give the insurer written evidence that it is not practicable.

Section 229 – Employer's failure in relation to rehabilitation – The insurer may require the employer to pay an amount by way of penalty equal to the amount of compensation paid to the worker during the period of noncompliance by the employer.







Other obligations to be aware of

Dismissal:

- You can't dismiss a worker for 12 months after their injury because they're not fit for employment because of the injury.
- However, if there are unrelated issues such as behavioural problems – provided the proper steps are taken, this is separate from their injury, and steps can be taken.









Employers' rights in relation to Workers' Compensation include:

- Employers may request assistance from their insurer
- Employers may also request a **review** of the decision made by the insurer, and then they may **appeal** the decision. (See part 2 and part 3 of the Act).
- Apologise or express regret. Under Qld law, this is not treated as an admission of liability.
- Employers may seek free and confidential advice through the Workers Compensation & Advisory Service for Employers.



Supervisors

Immediate supervisors and managers play a critical role in ensuring the success of any workplace rehabilitation program and play a significant role during all stages of the process.

- Promote a stay-at-work and recover-at-work culture
- Ensure workers feel productive, supported and valued
- Determining appropriate suitable duties available
- Options in other departments, communicating across work areas
- Understanding restrictions on medical certificate
- Supervising and enforcing worker compliance with these restrictions



Injured Worker -Obligations

Entitlement for compensation: Must be a Qld worker, who has suffered an injury as a result of an event.

Workers' compensation in Queensland



Worker rights and responsibilities

Your rights

- . Be treated with countery and respect.
- . Make a claim for any work-related injury or illness.
- . Choose your own treating doctor.
- . Privacy. You can choose who is present during medical treatment for your injury, including choosing whether your employer or the insurer is present.
- Privacy, Your employer must not contact your doctor without your consent.
- A rehabilitation and return to work plan that you
- have had a say in, including when it is reviewed. . If you're not happy with the rehabilitation provider selected by the insurer, you can request a
- . Seek advice from a workplace advisor, union, lawyer, or free support service.
- . Seek support from a friend or relative to assist you through the process.
- . Your employer can not influence your decision to make a claim by threatening to disadvantage or offering rewards to you or another person.
- . Your employer can not obtain or use documents about your workers' compensation claim to decide whether to employ you or whether your employment. should continue.

Your responsibilities

. Treat insurer and regulator staff with courtesy and respect.

Workers' Compensation Regulatory Services recolosable, girl grow are

. Provide requested information to the insurer promptly so that a decision can be made.

- . Be open and honest about your injuries (including any recent or significant pre-existing injuries).
- Take an active part in your rehabilitation and return to work. Your payments might be suspended if you don't take part in medical treatments, rehabilitation programs or host employment without a valid reason.
- · Notify the insurer within 10 business days of returning to any form of work (whether paid, ungold, volunteering, self-employed, or with an employed.

What type of work-related injuries are covered?

What is included?

- All types of injury or illness including a psychological injury.
- Aggravated injuries or angoing symptoms.
- Respiratory diseases or diseases contracted while doing your job (e.g. Q fever, silicosis).
- Industrial deafness.
- Some injuries travelling to or from work or on
- scheduled breaks.

What is not included?

- . Injuries and litnesses that are not work-related.
- Psychological injury caused by reasonable. management action taken in a reasonable way-
- Injury caused by your serious and willful misconduct.
- Intentionally self-inflicted injuries.
- Injuries during travel to or from work if major delays, interruptions or deviations occurred during the journey.







Injured Worker - Obligations

Time limit for Applying - Section 131 (Act)

(1) An application for compensation for an injury is valid and enforceable only if the application is lodged by the claimant within 6 months after the entitlement to compensation for the injury arises.

We need to review section 141 of the Act to understand that more clearly.

141 Time from which compensation payable

- (1) The entitlement to compensation for an injury arises on the day the worker's injury is assessed by—
 - (a) a doctor; or
 - (b) if the injury is a minor injury—a nurse practitioner acting in accordance with the workers' compensation certificate protocol; or
 - (c) if the injury is an oral injury and the worker attends a dentist—the dentist.

It is recommended that the worker attends a suitable practitioner and lodges a claim ASAP.





Injured Worker - Obligations

• The injured worker is required to participate in the rehabilitation and mitigate loss.

232 Worker must participate in rehabilitation

- (1) The worker must satisfactorily participate in rehabilitation—
 - (a) as soon as practicable after the injury is sustained; and
 - (b) for the period for which the worker is entitled to compensation.
- (2) If the worker fails or refuses to participate in rehabilitation without reasonable excuse, the insurer may, by written notice given to the worker, suspend the worker's entitlement to compensation until the worker satisfactorily participates in rehabilitation.
- Workers may also be prosecuted for giving false information.





Injured Worker - Obligations

Section 135 of the Act outlines that an insurer may at any time require a worker to submit to a personal examination by a registered person at a place reasonably convenient for the worker. Failing to do so may result in payments being suspended.

Section 136 Worker must advise the insurer within 10 days of returning to work (Return in calling) This includes volunteer work, helping a friend and paid work etc.







Injured Worker - Obligations

The employee is responsible for:

- Reporting any injury/ illness
- Filling in workers' claim forms
- Providing copies of Work Capacity Certificates
- Attending medical appointments
- Communicating openly and honestly
- Completing actions outlined in RTW programs
- Being an active and cooperative participant
- Notifying relevant parties about any changes in contact details or healthcare providers.

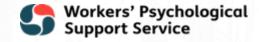




Injured Worker - Rights

- The injured worker is the number one stakeholder and should be consulted regularly throughout the process.
- Sections 232B and s232C Workers can't be dismissed for a period of 12months based on their injury.
- Workers may access dispute resolution services through the regulator and may appeal the outcome of decisions as per Parts 2 and 3 of the Act.
- Workers have the right to see their own treating Doctor or that of the companies. (They can't be forced to see the company doctor).
- They may contact the free Workers Compensation Information & Advisory Service for Workers and or the free Workers' Psychological Support Service.







Insurer

- The insurer develops the RRTWP, and the employer develops the SDP.
- Insurer must share the RRTWP with the worker, employer and treating doctor.



Accredited Rehabilitation & Return to Work Program (ARRTW Program)

The approach or overall system outlining how an insurer will facilitate early RRTW.

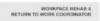
Rehabilitation and Return to Work Plan (RRTW Plan)

Insurers must take all reasonable steps to coordinate the development and maintenance of a RRTW plan for workers who have sustained an injury resulting in capacity for work.

A RRTW plan is a tailored written plan for an injured worker that:

- is developed with the worker.
- promotes communication between stakeholders involved in the RRTW process.
- sets out the responsibilities and actions required of a worker and their employer and treating doctor.
- · identifies and focuses on a workers' goals and capacity.
- identifies concerns, risks and perceived barriers to return to work and agreed strategies to address these.
- · is regularly reviewed.

INSURER'S RESPONSIBILITY



Insurer

Once a claim has been made, the Insurer will determine liability. This will include determining if;

- The claim was made within the time limits,
- The person was employed at the time of the injury by the employer,
- The person is considered to be a worker,
- The injury was caused by a work-related event, and,
- The person was injured out of, or in the course of, employment if the employment is a significant contributing factor to the injury.



Insurer

The insurer and the Customer Advisor's role and responsibilities included the following;

- Plan and monitor the overall rehabilitation process (s220 of the Act Rehabilitation Plan)
- Develop a written RRTWP within 10 business days of a claim being accepted.
- Monitoring the overall progress of the claim
- Initiating referrals to Workplace Rehabilitation Providers as appropriate
- Supporting rehabilitation and return to work coordinators as required
- Arranging host employment for injured workers if the worker is unable to access suitable duties at their pre-injury workplace.
- Referring the worker for medical assessments to guide the claim (such as special assessments and Medical Assessment Tribunals (MATs). Note Only the insurer can refer to MATs.



Insurer

From 1 January 2025, workers' compensation insurers must give an injured worker and their employer an information statement approved by Qld WCRS

These statements are designed to help workers and employers navigate the workers' compensation process and understand their rights and obligations in the scheme.

Workers' compensation in Queensland



In Queensland, it's mandatory to have workers' compensation insurance to cover workers who suffer work-related injuries or Unesses. This insurance offers financial support and assistance, allowing affected workers to focus on recovery and returning to work.

Figling injured workers return to work sphily benefits your business by reducing retraining costs, lowering claims. expenses and promises, minimizing staff turnover, and become staff mostly. Most employers in Outstained are insured through WorkCover Quomotand, white self-insured employers manage their own claims.

Employer rights and responsibilities

- · Be treated with courtesy and respect
- Seek advice from a workplace advisor, lawyer, registered industrial organisation, or free
- Seek an independent review of incurer or requister dechions.
- Appoint a rehabilitation and return to work. condingents support dains management and return to work.
- Request information from your insurer about how your premium is calculated.
- Report any non-compliances with workers' compensation laws including fload.
- Assistantive or express, report to the believed worker about their injury and under Queensland law. This is not treated as admitting flability.

- . Treat insurer and regulator staff with courtess and water.
- . Insure your workers against work related injury and liness.
- . So not interfere with your worker's right to choose than own treating ductor.
- · Bo not attend your worker's medical treatment or contact their doctor without their censive and
- Do not prohibit your worker from seeking advice from a lowyer or their union.
- Do not influence a worker in deciding to make a workers' compensation claim by threatening to disadvantage or offering rewards to the worker or another person.
- Take all reasonable steps to provide rehabilitation for an injured worker including providing suitable and meaningful work duties where possible.
- Cooperate with the incurer by taking all reasonable steps to support the insurer's rehabilitation additional area.
- So not dismiss a worker because they have a work
- related injury, within 12 months of that injury.
- Bo not obtain or use documents about a person's workers' compensation claim to decide whether to employ them or whether their employment should continue.





Workers' compensation in Queensland



Worker rights and responsibilities

- . Be treated with courtesy and respect
- Make a right for any part related into your lifeway. . Choose your own treating doctor.
- . Privacy. You can choose who is present during
- medical treatment for your injury, including choosing
- whether your employer or the incurer is present. Privacy. Your employer must not contact your doctor.
- without your correct.
- Archabilitation and return to work plan that you have had a say in, including when it is reviewed.
- . Eyes/re not happy with the rehabilitation provider selected by the insurer, you can request a different sage.
- Seek advice from a workplace advisor, unless, lawyer, softer support service.
- Seek support from a friend or relative to assist you. through the process.
- Your employer can not influence your decision to make a claim by threatening to disadvantage or
- affering rewards to you or another person. Your employer can not obtain or use documents
- about your workers' compensation claim to decide whether to employ you or whether your employment should continue

Your responsibilities

- . Treat insurer and regulator staff with courtesy
- . Provide requested information to the insurer promptly so that a decision can be made.
- and respect.

- Be open and honest about your injuries fincluding any recent or significant pre-existing injuries).
- Take an active part in your rehabilitation and return to work. Your payments might be suspended if you don't take part in medical treatments, what little in programs or host employment without a
- · Notify the Insurer within 10 business days of returning to any form of work behevior said, unsuid, volunteering, self-employed, or with an employed.

What type of work-related injuries are covered?

What is included?

- All types of injury or lineas including a psychological leavy.
- Approvated injuries or ongoing symptoms. Respiratory diseases or diseases contracted while
- dring your job (e.g. Q flower, still room). Industrial deafness.
- fatalities.
- Some injuries travelling to or from work or on active dutied becales.

What is not included?

- Injuries and Enceson that are not work related.
- Psychological injury caused by managebia. management action taken in a reasonable way.
- Injury caused by your serious and withir misconduct.
- Intentionally self-inflicted injuries.
- Injuries during travel to or from work if major delays, interruptions or deviations occurred during the journey









Medical Professionals

Medical professionals, E.g., Doctors role includes;

- Diagnosing the injury.
- Issuing work capacity certificates
- Providing ongoing treatment, including referral to other health professionals as required.
- Referral of the injured worker for specialist treatment or opinion when necessary.
- Review rehabilitation/suitable duties plans and their amendments and provide approval if required.
- Supplying medical reports as required.
- Communication with relevant parties to help manage barriers to the injured worker's return to work.

Note: Employers can't influence who the worker seeks treatment from and must have legitimate consent to attend the consultation. (WCRA 2003, section 208B)



Workplace Rehabilitation Providers

Workplace rehabilitation providers (WRP) are organisations comprised of qualified health professionals who specialise in supporting the complex needs of workers and employers to achieve timely and sustainable return-to-work outcomes.

They are independent of other stakeholders and provide expert opinions and solutions to help resolve workplace injuries. They may also help address risk factors affecting a worker's ability to recover or return to work.

- The insurer arranges the services of the WRP
- The worker has a right to choose their WRP (s221AA)
- If the worker is dissatisfied with the provider, they may request a new provider. The insurer is to facilitate the request unless it would adversely affect the worker's rehabilitation. s221AA (5)



Worker's Compensation Regulatory Services



The functions of the Regulator are outlined in s327 of the Act, including;

- Manage insurers' licenses and make sure they follow workers' compensation laws
- Settle disputes and complaints about workers' compensation decisions made by insurers
- Take legal action when workers' compensation laws are broken
- Facilitate medical assessment tribunals
- Promote rehabilitation and return to work
- Give training to medical practitioners
- Gather and analyse data about the workers' compensation scheme











Medical Assessment Tribunals

- Medical assessment tribunals make independent, expert medical decisions about work-related injury or impairment.
- WCRS administers the MATs. There are many different tribunals, depending on the type of injury.
- Only a workers' compensation insurer can refer a worker to the medical assessment tribunal (the tribunal).

Workers may be referred to attend a tribunal hearing:

- If the insurer has conflicting medical opinions about whether the injury was caused by employment.
- To decide if the worker has an ongoing incapacity for work due to the work injury.
- If the worker has a physical injury and disagrees with the assessment of permanent impairment.
- If the worker has a psychiatric injury and an assessment of permanent impairment is required.
- Only a tribunal can decide a degree of permanent impairment for a psychological injury.



End of Section 4 | Summary:

- A wide range of stakeholders
- All with different duties and responsibilities
- Ensure you understand different responsibilities to get the most out of the process.





When Should Rehabilitation & Return to Work Start?

If an organisation wants active participants rather than passive recipients in return for work (RTW), it must start at the commencement of employment.

How?

- Set the expectations through all staff inductions and company policies and procedures.
- Get your suitable duties register, job task analysis ready and implemented into the organisation. (Injured workers' information pack)
- Reminders during toolbox talk sessions, team meetings, and intranet updates.





Injured Worker Information Pack

When used correctly, the injured worker information pack can have a big impact on the RTW's success in the organisation.

An injured worker's information pack may include;

- Policies and procedures
- FAQ sheets & Flow charts
- Dear Doctor letter
- Authorisation form
- Job Task Analysis and or capability checklist
- Suitable Duties Register
- Suitable Duties Plan Template
- Incident Investigation form

Documents are needed to support the injured worker and also assist the medical practitioners in understanding what support and duties are available in the workplace.





Workplace Rehabilitation Policy

Stay At Work/Return to Work Policy statement.

Our Company recognises that helping workers to stay at work or make an early and safe return after an injury minimises the impact of injury on them and their families.

We support our injured workers by having a system of workplace rehabilitation and providing suitable duties for them while they are recovering.

We expect that all injured workers will return to work on suitable duties as soon as it is medically safe to do so.

We have appointed a Rehabilitation and return to work coordinator (RRTWC) to manage workplace rehabilitation for our injured workers.

As part of our system of workplace rehabilitation, we are committed to:

- Provide a safe and healthy work environment
- Encouraging the early reporting of injuries
- Making suitable duties available to injured workers as soon as possible after an injury occurs
- Consulting with injured workers to develop their suitable duties program
- Respecting the confidentiality of our worker's medical and rehabilitation information
- Reviewing our workplace rehabilitation policy and procedures at least every three years.

Company name:				
Signature of the R	RTWC or an authorise	ed officer:		10 2 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Print name:				
Position in compa	iny:			
Date:				
To be reviewed in	three years time on:	1.00		

Experience shows that being back at work is an important part of recovering from a work related injury.





Injured Worker Information Pack

Letter to a medical practitioner - Sample

Date:

Re: Return to work for

Dear Dr....

Thank you for seeing our employee in relation to their work-related injury; if the work-related injury prevents from their usual occupation, we advise you that we are committed to providing a safe return to work with alternate suitable duties at your discretion. Please provide your medical advice on the restrictions that would apply to ... 's injury.

We are aware of the benefits of returning to work during the rehabilitation process. As such, we pride ourselves on having a range of meaningful duties that can accommodate most restrictions outlined in the suitable duties plan.

If the proposed plan meets your expectations for the return to work. Please sign the form and also indicate this in the Work Capacity Certificate. Alternatively, please feel free to make adjustments before your sign-off.

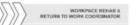
If the attached plan does not meet your approval for suitable duties, please amend and certify a plan based on what they can do rather than what suitable duties are available. If required, a return-to-work provider can be engaged to ensure any suitable duties are within the restrictions you deem necessary.

Should you wish to contact me to discuss the employee mentioned above? The proposed suitable duties plan or any other queries you may have, please do not hesitate to contact me on

Sincerely,

Any correspondence to the treating practitioner should have a signed authority to accompany it.





Injured Worker Information Pack

Injured worker authorisation - Sample

Provide any ongoing workplace support services as required.

		eatment providers to discuss with my employer's the injury information relevant solely to
		ehabilitation/suitable duties plan for this injury and my
Freating doctor (name):		
Medical specialist (name):	Address:	
Allied health professional (name):		
Other (name):		
Signature (worker):	Date:	
The personal information collected as a result	Manager and the contract of th	wing purposes concerning this claim only:
1. The management of your rehabilitation/s		
To facilitate your safe return to work, and		

Your personal information will not be disclosed to any person or agency without your express consent. Your personal information may be disclosed to a health care professional in relation to the above purposes only. The personal information collected will not be included in your file.





Suitable Duties Program template

Having a sample template in the 'pack' allows early discussions with the worker about what suitable duties are and what they may look like.

(More information on SDPs will be provided later in the course)





Job Task Analysis

- A Job Task Analysis (JTA) involves a comprehensive examination and breakdown of the demands specific to a particular task within a workplace.
- WorkSafe Qld has a range of JTAs and supporting documents that may assist

Critical physical job demands and other task requirements

Critical job demand descriptor	% of time the task is performed	Task
Constant	>66%	 fine motor, e.g. computer work and writing sitting, e.g. computer work, phone calls and meetings
Frequent	34%-66%	 grip. e.g. phones, computer mouse work, stationery and equipment orders (completing, distributing and storing away) reaching/twisting, e.g. phones, computer mouse work
Occasional	5%-33%	standing and walking, e.g. using the fax machine, interacting with clients
Rare	<5%	 carrying/pushing/pulling/bending/squatting, e.g. filing and stationery and equipment orders (completing, distributing and storing away), incoming and outgoing mail duties driving, e.g. driving duties to collect stock, completing mail requirements and deliver stock and documents lifting <5kg, e.g. collecting and distributing mail, stationery and equipment orders (completing, distributing away), putting boxes of paper away/carrying suitcases to and from meetings













Return to Work Checklist

 The return to work checklists and plans can be given to the worker's treating medical practitioner to help them identify opportunities for their patient to return to work safely.



Ordenly	: Return to Work Checklis	st and Plan		
Please cor	splete with your patient			
Worker nar	ne:Claim n	umber	Ingu	y
Worker will	be able to participate in the duties as t	below from: /	/ to /	
full time [Part timehours p	er day	days/week	
employmer weekly con employer.	on your information, a suitable duties. In the absence of task availability at pensation and WorkCover will source sider the "health benefits of good work".	their usual work suitable alternat	iplace the wo tive workplace	rehabilitatio
playmer ekly con player.	 In the absence of task availability at pensation and WorkCover will source 	their usual work suitable alternat	iplace the wo tive workplace	rker will continue to be paid rehabilitation with a host

Tick if suitable	Job Tasks	Limitations/Comment
	General cleaning tasks - the worker may be required to clean trafleys, vacuum, empty bins, clean bathrooms, dusting. This include teffitight handed work, pushfpulling actions, wiping basins/broleys/benches, kneeling or squating, reaching etc.	
	Clean floors with a self-propelled/ride on floor sorubbing machine. This involves operating equipment.	
	Move freshisoiled linen bags. This involves ifting and carrying the linen bags.	
	Push patients in wheelchairs from different areas of the hospital. The weight of this duty will depend on the patient and involves walking and a pushing motion.	(weight restriction)
	Moving patient on beds - assisting in the movement of patients for example rolling the patient on the bed to assist with dressings, chaging of linen etc.	
	Transfer patients - movement of patient on and off bed. Can be moving patient from bed to standing, from wheelchair to bed, from showerfollet to chair etc	
Psycholog	ical restrictions	
	Liasing with colleagues & patients	
	Conflict management with patients, patients families & colleagues	
	Problem solving & negotiating in unexpected situations	
	Leadership and able to take direction in emergency situations	
	Ability to maintain concentration	
	Obtain new information and meet deadlines	
	Dealing with distressed unpredicatable people	
Hours of w	rork	
	Morning shift: YES / NO	Hours:
	Afternoon shift: YES / NO	Hours:
	Night shift: YES / NO	Hours:

Page 1 of 2







Suitable Duties Register

 Develop a list of suitable duties in your workplace to assist with Return to Work planning should an injury occur in your workplace.

Suitable duties register

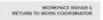
This form can be completed at any time by looking around your workplace for duties that fit in the below categories or with the assistance of an allied health provider. Store the completed register in preparation for future use should an injury occur in your workplace.

WorkCover Queensland has a range of return to work checklists for particular roles2 on our website.

NB: Use these duties to complete the return to work plan details on the following page, then send to the treating medical practitioner.

ADMINISTRATIVE/SEATED DUTIES	NO LIFTING REQUIRED DUTIES
LIFTING LESS THAN 5KGS DUTIES	LIFTING 6-10KGS
LIETING 11 1EVCC	NO DENDING/TWICTING DUTIES
LIFTING 11-15KGS	NO BENDING/TWISTING DUTIES
LIFTING 11-15KGS DRIVING/OPERATING MACHINERY	NO BENDING/TWISTING DUTIES OTHER SUITABLE DUTIES





Incident Investigation Form

Look at contributing factors and implement corrective actions to control the risk.

Incident investigation form

Incident details		.80			
Name of person involved in the	incident:	Date of incident:			
Location of incident:					
Incident investigation tear	MC .				
What task was being perfo	ormed at the time of the incide	est?			
Trial case was being pen					
What happened? (e.g. 'err	playee tripped over box' or 'fo	orklift hit wa	II')		
What factors contributed	to the incident?				
Environment	Application of the second	Equipment	materials:		
□Noise	DiLayout / design	☐ Wirtung equi	pment for the job	D Equipment failure	
Clupting	ODust/fume	☐ Inadequate	maintenance	Material / equipment too heavy / awkword	
□Vibration	DSIp / trip hazard	☐ Inadequate guarding		☐ Inadequate training provided	
Cl Comaged / unstable floor	D0ther	G Other			
Work systems:	-	People:			
☐Hiszard not identified	QNo / inadequate risk assessment conducted	☐ Procedure not followed / no procedure exists		Ci Druge / sitrohol	
☐ No / inadequate safe work procedure	ΩNo I inadequate controls implemented	DFatigue		☐ Time / production pressures	
©Hazard not reported	Othadequate training / supervision	□ Change of routine		Distraction / personal issues / stress	
Does	•	Clack of communication		DORer	
Corrective actions:	0.51040 /2-1-0.0		SSIN		
Contributing factor (from above list)	What are we going to do to fix the problem?	Who	When	Completion date	
			+	-	
			+		
Issue fixed?				la.	
Name	13	lignature		Date	

Issue fixed?				
Name	Signature	Date		
Person involved in incident:				
Manager				









Promote Worker Requirements at Work - Injured at Work Poster



Fill out a claim form, then either: Upload using our online service at

Post to GPO Box 2459 BRISBANE QLD 4001.

worksafe.gld.gov.au OR



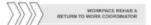
nore about making a claim

End of Section 5 | Summary:

- Develop a register of suitable duties.
- Start talking about the stay-at-work approach in inductions.







Consultation & Communication

Biopsychosocial Model

- The biopsychosocial approach examines biological, psychological, and social factors affecting an individual's return to work.
- The traditional biomedical approach ignores the person's thoughts, feelings &/or reaction to their injury.
- The biopsychosocial model is not new; it was coined in 1977 by George Engel; however, understanding its relevance to rehabilitation has been somewhat ignored until recently.





Biopsychosocial Themes

Biological Themes:

Injury/pain/mobility impacting normal social and recreational activities.

Psychological Themes:

- Poor expectations of full recovery
- Anxiety/depression resulting from injuries
- Anger and frustration resulting in poor coping abilities

Social Themes:

• Disappointment in the therapy process – e.g. not listened to, family issues, financial concerns

Samoborec et al. - BPS Barriers affecting recovery 2019



Consultation & Communication

- Consultation will form a large part of the RRTWC's role.
- RRTWC will be consulting with a diverse range of stakeholders, which means the way communication occurs will need to be tailored to each situation.





Effective Consultation

Effective consultation involves:

- Talking to one another
- Raising concerns and listening to concerns
- The seeking and sharing of views and information
- Everyone is able to put forward recommendations
- Considering what everyone has said before, any firm decisions are made
- Collaborative problem solving
- Negotiation.

When consulting;

- Ensure supervisors are aware of their importance in return to work
- Be enthusiastic about the benefits of early return to work and support the needs of workers.



Consultation & Communication

A person-centred approach

- The injured worker is placed at the centre of the program and treated as a person first. The focus is on the person and what they **can** do, not their injury/condition or disability.
- Support should focus on achieving the person's aspirations and be tailored to their needs and unique circumstances.
- Ask What do they need to be able to actively participate in a suitable duties program?
- Keep in touch with the insurer.

Motivational interviewing is seen as a great way to help the injured worker be seen as a person - The RRTWC is seeking to help the injured worker identify and own their own motivations and reasons for change, and their commitment to a rehabilitation goal.







Consultation & Communication

It is important to maintain communication with workers throughout their claim to keep them informed of the progress of the claim, to keep them connected to the workplace, and to identify possible concerns that need to be addressed, e.g. more support.

- If a worker is unable to return to work due to their injury, it is important to ensure they are contacted regularly (e.g. set times during the week when they will receive a phone call)
- When contacting workers, consider additional support services they may need, e.g. adjustment to injury counselling.
- Could supervisors or fellow team members also contact the worker
- Do they have a strong support network? Ensure they are aware of the Workers' Psychological Support Service



Supporting injured workers

Psychological reactions that <u>hinder</u> return to work:

Examples:

- ✓ Depressive symptoms: 3.5 times less likely to RTW
- ✓ Emotional distress and anxious symptoms:

 Reduced perceptions of their capability to RTW
- ✓ Fear avoidant: The fear of pain during movement/activity may be more disabling than pain itself
- ✓ Work Stress: E.g. high job demands are identified as a barrier to a timely RTW.
- Adjustment to injury counselling and open conversations with workers to remove perceived stressors is important.



PSYCHOLOGICAL RESPONSE TO INJURY:

Research to support workers' psychological responses to injury and successful return to work

June 2021

Paula Brough, Carys Chan, Darren Wishart, Jason Spedding, & Mitchell Raper

School of Applied Psychology Gdffth University

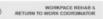












Supporting injured workers

Psychological reactions that <u>enable</u> return to work:

Examples:

- ✓ *RTW Self-efficacy:* The belief and confidence regarding the ability to overcome obstacles.
- ✓ Social support: Supportive reactions from the organisation and social integration during the recovery process.
- ✓ Organisational support: Structured communication, consultation, and provision of information and resources into RTW were beneficial in RTW outcomes.
- ✓ Control of RTW processes: Actively being involved in RTW processes is directly linked to increased RTW ability and self-efficacy.

PSYCHOLOGICAL RESPONSE TO INJURY & RTW

Contents

Appendix A: Interview Questions

Executive Summary	3
1.0 Background: Return to Work after Injury or Illness	5
2.0 Research Methodology	9
3.0 Psychological Reactions to Injuryffiness	12
3.1 Psychological reactions which hinder RTW	16
3.2 Psychological reactions that enable RTW	
3.3 Antecedents/risk factors of psychological reaction to injury and illness	21
3.4 Summary of psychological reactions	31
4.0 Barriers and Enablers to Return to Work	33
4.1 Key Barriers of Return to Work	34
4.2 Enablers of Return to Work	36
4.3 Barriers and enablers per Injury and Illness	
4.4 Modifiable Risk Factors	40
4.5 Summary of barriers and enablers	52
5.0 Qualitative Interviews with RTW Stakeholders	53
6.0 Grey Literature Review	57
6.1 Best Practice recommendations	61
7.0 Mapping Psychological Reactions During Return to Work	
Processes	
7.1 Prior to Treatment of Injury/liness	64
7.2 Early Stages of Employee Recovery	64
7.3 Middle Stages of Employee Recovery	
7.4 Long-Term Effects of Employee Recovery	
7.5 Summary of Mapping Psychological Reactions.	66
8.0 Limitations and Research Gaps	68
9.0 Recommendations	72
10.0 Conclusions	75
References	77

36





Supporting injured workers



Workplace factors significantly influence RTW outcomes—more influential, according to research and stakeholders, than scheme operation, case management, and the individual characteristics of the worker.

<u>Australian research</u> shows that workers who consider their employer's response to injury to be *fair* and *constructive* have, on average, considerably higher RTW rates than those who don't:

43% higher for physical injury claims; and

52% higher for psychological injury claims.

It Pays to Care is an advocacy project to promote discussion about fair and efficient injury compensation schemes.





Johns Story - Video

Making the roads safer is Senior Constable John Kenworthy's passion – in fact, since joining the Queensland Police Service and becoming a motorcycle traffic officer, he has built a career around it.



Fred -Case Scenario

- Fred is a 63-year-old maintenance worker at the organisation where you work.
- Fred has come to work and has been found dazed and confused after slipping on what he feels was oil, just after 6am. He was dropped off at the local emergency department by a security personnel member who didn't stay.
- You are a return-to-work coordinator, and when you arrive at work, you have been told to get down to the emergency to chat with Fred and get him back to work to avoid the dreaded lost-time injury (LTI).
- Fred hasn't had any contact from the workplace as yet.
- As a RRTWC you are to discuss the injury and return to work process with Fred.
- You have consent from the hospital to visit Fred in the Emergency department
- Fred has given genuine and informed consent for you to talk to him whilst the Doctor is writing up a report, however, Fred does not want you present when the doctor returns.



End of Section 6 | Summary:

- Look for extra ways to support workers (ask them what they need)
 - BPS model more than just the injury











Human Anatomy

Having a basic understanding of how the human body is designed and works can help the **RRTWC** in many ways, including;

- · Interpreting medical reports.
- Understanding the type of injury a worker has.
- Risks some suitable duties may pose based on the range of movement/task performed.





Human Anatomy - Video





Injury Types

Common injuries that RRTWC may come across include;

Examples:

- Strain overstretching of muscle
- Sprain Wrenching or twisting of a joint with partial rupture of a joint structure (e.g. Meniscus, membrane, or bursa) or other attachments (e.g. ligaments)
- Dislocation Displacement of a joint
- Partial fracture A crack/fracture in which the break across the bone is incomplete
- Disc herniation Centre of the intervertebral disc protrudes outside of the fibrous outer ring
- Psychological injury Illness or condition that affects mood, feelings, thoughts or behaviour and has resulted from the person's job.

The RRTWC must review restrictions on the Work Capacity Certificate to design suitable duties in consultation with the worker, supervisor and other stakeholders as required.



Psychological Injuries

The Act (s32) - a compensable psychiatric or psychological disorder sustained on or after 30 October 2019 to have arisen out of, or in the course of, employment if the employment is a significant contributing factor to the injury.

However, the Act specifically excludes psychiatric or psychological disorders arising out of, or in the course of:

- Reasonable management action taken in a reasonable way by the employer in connection with a worker's employment
- A worker's expectation or perception of reasonable management action being taken against the worker
- Action by the workers' compensation regulator or an insurer in connection with a worker's application for compensation.



Psychological Injuries

What is a psychological injury?

A work-related psychological injury is an illness or condition that affects your mood, feelings, thoughts or behaviour and has resulted from your job.

These can include (but aren't limited to) conditions such as:

- Depression
- Anxiety
- Adjustment disorder
- Post-traumatic stress disorder (PTSD)

These injuries can be caused by

- Being involved in or witnessing a traumatic event at work, such as violence or a mining accident.
- Develop over time as a result of a build-up of <u>psychosocial hazards and factors</u> at work, such as bullying or high or low job demands.



Psychological Injuries

Secondary psychological injury

Psychological injuries can also be connected to or arise later as a result of a physical injury at work.

Providing early and appropriate support to an injured worker via a biopsychosocial approach can reduce the likelihood of the worker developing a secondary psychological injury.

Adjustment to Injury Counselling (ATIC) is used to help a worker understand their injury better and to teach them coping strategies. It involves talking with a provider such as:

- A psychologist
- A rehabilitation counsellor
- A social worker with a tertiary degree in social work.

ATIC includes up to six (6) free sessions.





Responding to a psychological injury

Offering support to workers with a psychological injury supports better recovery outcomes and helps your workers feel less isolated.

It also makes good business sense. Every \$1 invested in mentally healthy workplaces returns up to \$2.30 in reduced absenteeism and compensation. (Source worksafe.qld.gov.au)

WCRS's mental injury resources for employers.



worksafe.qld.gov.au/guidingtheway



Maintain contact with the injured worker

Workers who've experienced a work-related psychological injury are less likely to be contacted by their **direct manager/supervisor** or other members of their workplace than those who have sustained a physical injury¹.

This may be because some people lack confidence and feel nervous discussing mental health conditions.

However, all workers have better return to work outcomes when their employer, supervisor or rehab and return to work coordinator makes early, direct and meaningful contact after a work-related injury – and then maintains that contact.

[1] Social Research Centre, 2018, 'National return to work survey 2018', p.38 (In WCRS e-bulletin June 2022)

Apologies and expressions of regret provided to workers following a workplace injury are protected under s320(C) of the Workers' Compensation and Rehabilitation Act 2003 and excluded from being considered in determining liability for common law damages.





Psychological Health Conversations

Starting a mental health conversation - and keeping it going.

As an employer, touching base early with a worker who has a psychological injury – and keeping the conversation going while they're off work and as they return – is one of the most important things you can do for their recovery.

When the lines of communication are kept open, the worker is more likely to return to work successfully, and it's better for business.

There are many resources that may help you start or have an early, direct, and genuine mental health conversation.

https://www.worksafe.qld.gov.au/claims-and-insurance/work-related-injuries/types-of-injury-or-illness/mental-injuries



Early Access to Treatment for Psychological Injuries

While a worker's claim is being assessed, they can usually access mental health treatment funded by the insurer. This treatment might include:

- GP appointments
- Counselling or psychology sessions
- Psychiatry appointments
- Medication such as antidepressants

If the claim is not accepted, funding for the above treatment will stop; however, the worker won't have to pay the costs back for treatment already received.

End of Section 7 | Summary:

- Maintain contact with the injured
- Statement of regret / sorry you got injured is not an admission of liability
- Access to early treatment for psychological injury claims during claim determination





Return to Work Hierarchy

The hierarchy of return-to-work options that may assist if a worker is unable to return to their pre-injury duties immediately post-injury:

- 1. Same job/same employer
- 2. Similar job/same employer
- 3. New job/same employer
- 4. Same Job/new employer
- 5. Similar job/new employer
- 6. New job/new employer

The intention of the workers' compensation legislation is to return the worker to pre-injury duties where possible.





Work Capacity Certificate

A suitable duties plan must be developed within the boundaries of the Work Capacity Certificate.

The injured worker, the supervisor, and the treating doctor (via the work capacity certificate) must be consulted in developing the SDP. If the insurer engages a workplace rehab provider, the worker may also be consulted.

Part A - Patient details Nume Multile number Occupation (Florown) Select one Part B - Injury details	Claim number		Date of b	m.
Wuble number Occupation (Florown) Select one Part B - Injury details	Communiter			Wh.
Occupation (Florown) Select one Part 8 - Injury details	Claim number			
Part 8 - Injury details			w claim Claim	is report only
		Patient's employer		
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The patient is/was suffering from \$100 of sumptoms and a.lick "Provisional dis-	F off work related discoveries.			
Patient's stated mechanism of injury		b this consisten	t with your clinical find	ings? Yes Unclear
Describe mechanism in detail fre-existing factors or condition aggressered of not previously supplied				
Part C - Treatment plan				
Patient requires/of treatment flore		to be reviewed again	n qn	No further review
regiment				
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Cognition/psychosocial functioning	00			
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Operating muchiners/heavy vehicle Manual tasks	88			
Other	88			
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I require a suitable duties program	n to be provided to me for approval			
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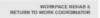


Work Capacity Certificate - Video

The Queensland work capacity certificate - workers' compensation







What was the key change in focus on the new work capacity certificate?

What the worker **CAN DO** vs what they **CAN'T.**

How can this assist the RRTW Coordinator?

- It is easier to create a suitable duties plan knowing what the worker can safely do.
- RRTWC needs the work capacity certificate before a worker can start suitable duties.





Recovery – Suitable Duties

Where possible, a 'stay at work' approach is best for rehabilitation. This approach is linked to the health benefits of good work (good work design), so it is important to understand its benefits.

- ✓ Duties and hours at work are just as important as other treatments
- ✓ Suitable duties allow people to develop confidence by:
 - Gradually increasing tasks back to their usual job demands
 - Build strength, endurance and activity tolerance
 - Maintaining social contact and support
 - Feeling valued for what they contribute
 - Creating a positive workplace culture
 - Contributing to productivity





Benefits for workers

- You're able to keep up a routine.
- You still have your income while you get better.
- You'll regain confidence in your work and get stronger gradually.
- You might develop or even learn new skills.

Benefits for employers

- The effect on your insurance premium is reduced.
- The level of skill and expertise in your workforce stays the same or is strengthened.
- There is no need to train new staff, which takes extra resources.
- Enhances workplace culture







Suitable Duties Template

Sample only



Suitable duties program

njured worker details		Plan details					
Vorker		Goal – long term:					
Claim number							
Phone							
Supervisor							
Phone		From:	100				
Treating medical practitioner		Fit for suitable du	ties (restricted re	led return to work)			
	117	From:	-				
Phone		Job description: [
Task details	100						
Week	Duties		Restriction	16			
Week 1 – commencing:	-		-				
Days: IIIII							
Hours:							
Week 2 - commencing:	100		100				
Days:							
Hours:							
HOUR: IIIII	-						
Week 3 – commencing: IIIIII			200				
Days:							
Hours:							
Week 4 – commencing:	-		1000				
Days:							
Hours:							
Treatment occurring during this pla	e la o eliveintherani	: Training o	animat v	es O No O			
miles and a second and but		_	ven by:				
Plan to be reviewed on:		_	iven on:				
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A Sample Work Capacity Certificate

This section will look at Work Capacity Certificates and SDPs.

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						ic	laim							
Mobile numbe		0412312					umber				✓ New clai			report only
Occupation (i Part B – In			ſ					Patient	s employer	. Jim an	d Johns Bu	ilding Se	rvices	
art D = III	ijui y uc	talis			Patie	nt's		r						
Date of examination	2	8.1.2020			state date injury	d 20	B.1.20		was first se e/hospital fo		y/disease or	28.	1.20	
The patient is Provisional di	was suffi	ering from (List all	work-relate			emptoms o					L5/S1	disc pr	otrusion
Patient's state	ed mecha	nism of inju	ry	Lifting h	eavy box	es			is consister ical findings		r	1	Yes	
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Patient requir	es/d treat	ment from	28.1.	2020		to	02.2.20	20	to be	reviewed a	gain 13.2	.20	□ No	o further
Treatment have prescri			may im	nada safa	work tra-	el or cor	nifive				,			-
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lame/discipli				Physiothe										
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stimated tim							ya, use ma	arer may	contact you	to optaw z	nove anoma	110117	enable i	
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A Sample Suitable Duties Program (SDP)

The SDP sample outlines very general information – most programs would be more than one page.

njured worker details					Plan details				
Worker:	John Smith	Pho	ne number:		Goal - long term: Return to full -time construction duties as a carpenter				
upervisor:	Mark Brown	Pho	ne number:		Objective of this pl	Objective of this plan: To upgrade work hours performing administrative tasks			
Treating medical practitioner:	Dr Peter Jone	B Pho	ne number:		Duration of this plan from: 02/02/2020 to 13/2/2020				
ob description: Assistant to Proj				Fit for suitable duties (restricted neturn to work!) From: 02/02/2020 to: 13/02/20					
Task details									
Week			Duties			Restrictions			
Week one commencing 02/02/20	020		Telephone and email	ordering of constru	uction materials	No lifting over Skg			
fours: 4 hours per day	Days: Mond	ay to Friday	Liaising with suppliers / construction supervisors.			No bending/twisting			
9:30am-1:30pm)			checking deliveries, or relating to ordering	ompleting necessar	y computer records	Sitting for 20min periods, alternate with standing/walking			
Week two commencing 09/02/20	leek two commencing: 09/02/2020					As per week I			
lours: 6 hours per day	Days: Mond	ay to Friday	1						
930am-330pm)									
Treatment during this plan; phys	iotherapy, gym st	rengthening prop	gram		Training required: yes				
					To be given by: Tony	White, Project Manager on 02/02/2020			
fan to be reviewed: 06/02/2020									
Signatures									
dame (treating medical practition	me (treating medical practitioner): Dr Peter Jones			Name (worker)		John Smith			
pproval as per WC medical certificate dated 03/02/2020 - 13/02/2020					have been consulted about the content of this plan and agree to participate				
			Signature: J. Smi	ch.	Date: 30/01/2020				
Same (supervisor), T.I. White 30/01/2020				Name (rehability work coordinate	ation and return to or)	Maree Celeste			
	neir sean		agree to monitor this plan						
agree to ensure this plan is impl	ementes in the w	Oct. Bridge			and process				





A Sample Suitable Duties Program – Restrictions

Copy restrictions from the Work Capacity Certificate to the SDP

posieriais Elipidiresco	Health La op		1 1						
Nameldiscipline Part D - Capacity for work	Physiotherapist				Plan details	details			
		✓ If suitable duties available.		number:	Goal – long teri	ng term: Return to full -time construction duties as a carpenter			
The certified injury does not prevent injury duties. Do not complete Part E	t a return to pre- . Go to Part F.	can return to some form of work from	02.2.20 ca	number:	Objective of thi	is plan: To upgrade work hours performing administrative tasks			
Complete this section if you certifie if no functional capacity, state why? (if			contact you to obtain more	number:		plan from: 02/02/2020 to 13/2/2020			
Estimated time to return to some form		Estimated	time to return to full	Fit for suitable duties (restricted return to work!) From: 02/02/2020 to: 13/02/2020					
work duties		: duties		_					
Part E = Functional ability rost sertificate □	tonal for amerophics in	rdical arectionera/sental arections	ra. Nursia aracittatura norta d	uties		Restrictions			
Certification should be based on what			the patient can do, either	elephone and email or	rdering of construction materials	No lifting over 5kg			
Function/task (patient's usual functional ability)	No Yes Note	affected by injury/condition? any restrictions (if relevant)	4	ising with suppliers /	construction supervisors,	\			
Lower limb	0 0			ecking deliveries, completing necessary computer records Sitting for 20min periods, alternative			with standing walking		
Upper limb		No bending twisting, alternate min sit	sitistand max 20 Li	lating to ordering					
Hand function	0 0			per week I		As per week I			
Spinal function	0 /	No bending twisting, alternate min sit	sitistand max 20 Li				1		
Cognition/psychosocial functioning Driving a car Operating machinery/heavy vehicle	0 0 0	1111 24		/			<i> </i>		
Manual tasks	0 /	No lifting over 5kg or if require	d to bend	15	Training required:	voc			
Other Part F - Rehabilitation at wor	rk – return to w	ork plan restoral for amerea	/ "		To be given hx Yony White, Project Manager on 02/02/2020				
eas is comainte.) What workplace modifications are requ	CALLED SECONDARIO			0					
				2					
Other considerations or factors that ma Max 4 hours a day in week 1, increase		he insurer can arrange appropris	ste support)						
☐ I require a suitable duties program t		for approval			Name (worker):	John Smith			
have discussed injury requirements a	and return to work op	tions with the patient and	□ Employer□ Insurer □	R ^D	I have been consulted about the co	ntent of this plan and agree to participate	2		
Part G - Medical/dental/nurs	e practitioner d	etails and statement per	ese practice thospital stamp,		Signature: J. Smith	Date: 30/01/2020			
I have discussed the information conta	sined in this certificat	te with the patient. I have provide	ed the clinical information	in	Name (rehabilitation and return to work coordinator)				
Name : Dr Peter Jones Practice/hospital PJ Medical Cent	_	Email : pij	ones@pjones.com		l agree to monitor this plan	•			
Practice/hospital PJ Medical Cent Postal address PO Box 123 Bris		Signature	8001040	ate:30/01/2020	Signature: M.R.Celeste		Date: 30/01/2020		



Determining Workers' Capacity for Tasks

Functional Capacity Evaluation

There are two broad types of functional capacity evaluation (FCE), one being more aligned to medico-legal and the other used to assist in determining suitable duties or determining ongoing physical capacity.

To assist in determining work capacity, liaise with your insurer regarding an FCE.

An FCE uses a series of tests to determine a worker's physical ability to meet the functional requirements of a role. There are many opportunities to utilise an FCE; some are listed below.

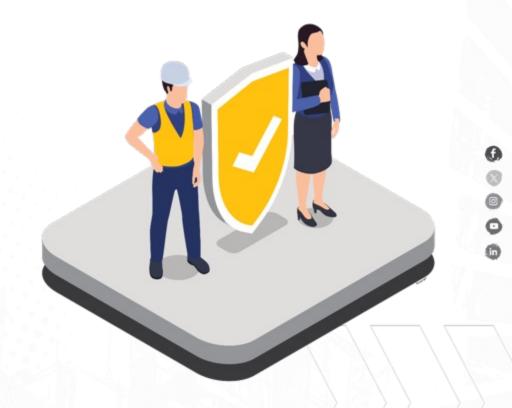
- To identify suitable duties
- To identify if a worker can perform their current role
- When the treating Doctor is unable to provide specific return-to-work guidelines
- Identifying ongoing capacity



Options for Return to Work

Options for return to work if a worker can't complete their standard job tasks may include,

- Job redesign to align with the workers' restrictions
- Reduced hours
- Alternative duties
- Host employment





Job Redesign

When assisting with job redesign and creating a plan for reduced hours and/or alternative duties, it is essential to consider all your information regarding the employee.

This includes:

- Their injury/illness
- Treatments being received
- Timeframe for recovery and return to work
- Their current role
- Their skills, knowledge and capabilities.



Assisting with Job Redesign

When redesigning a job, you must consider:

- Frequency and duration of job tasks
- Strain/force that different tasks require
- Environmental hazards and risks
- Biomechanics the body movements required of the employee and how this may impact upon them
- Appropriate support systems for the employee.





Reduced Hours

- As part of their rehabilitation and return to work program, an employee may be able to return to work but not for the same number of weekly hours as before their injury/ illness occurred.
- Where this is the case, the employer should take reasonable steps to accommodate the employee's requirements for reduced hours, also factoring in input from health professionals and the workplace rehabilitation provider.





Reduced Hours Considerations

It would be best if you also considered whether:

- Any reduced hours can be accommodated within business operations.
- During reduced hours, the employee can still complete meaningful job tasks.
- Reduced hours for employees returning to work will involve shift/ hour changes for other workers.
- Is it economical for the worker, considering their commute times and costs?
- Liaise with the insurer if unsure.



Alternative Duties

When considering alternative duties:

- Remember that the employee doesn't have to be fully recovered in order to complete purposeful tasks.
- Think about the size of the organisation and the different job roles available.
- Distinguish between alternative duties and those that are transitional.
- Remember that carefully chosen alternative duties can be beneficial to an employee's recovery.
- Think about the type of support network that may be needed.



Host Employment – 'Recover at Work'

What is Recover at Work?

Injured workers may be temporarily placed at a 'host employer' through the Recover at Work program, which is also known as host employment.

This will be an employer who's able to provide suitable duties in their workplace and has a track record of successfully supporting their own injured workers through recovery.

The full cost of the wages when placed at a host is coded to the injured worker's employer's policy.

This type of program usually runs for approximately 3-6 weeks.

Reminder: Employers must provide the insurer with written evidence of the reasonable steps/inquiries they made to identify suitable duties before considering host employment.



Other considerations

- Regular breaks: The breaks (rest pauses) are for therapy/rehabilitation and should be documented on the SDP for clarity
- **Buddy or support person:** Ensure someone is nearby to give support as required.
- Task or job rotation: Repeatedly performing the same task may not only be monotonous but could also cause further injury. Consider documenting specific times/durations when a worker will complete certain tasks before moving to another task/job.



Suitable Duty Programs

Consult: Workers' buy-in and supervisor input are important. Consultation may be a lot broader than these two stakeholders.

Workplace Rehabilitation Providers (WRP): Consult with the insurer and the WRP if stuck, review functional capacity evaluations that may have been provided or seek their input.

Doctor: Review the Work Capacity Certificate and any medical reports in detail and contact the Doctor if needed. The insurer may assist in contacting the Doctor on your behalf.

Duties and restrictions are to be specific and measurable: Avoid statements like;

- "Light lifting/avoid heavy lifting". These are not measurable and are different from one person to the next.
- Broad duty statements –e.g. "light duties", "duties as tolerated". They add no clear direction.

Make changes as required: Suitable Duty Programs may require frequent updates, therefore ensure version control is accurate, and all relevant stakeholders receive updated copies



Consulting with the Injured Worker to Develop their Suitable Duties Plan

Use information sources outlined earlier (e.g. JTA, training records, CV, etc.) to develop their suitable duties plan (SDP).

- A person-centred approach to RTW means the injured worker needs to have an active role in their RTW planning.
- Allow the worker to come up with their own solutions to problems.
- Provide regular opportunities to allow the injured worker to provide feedback on their progress.





Barriers

Barriers can include social, personal and environmental factors that negatively impact a worker's ability to return to work successfully following an injury.

The most common barriers within rehabilitation and return to work include:

- Worker or employer's belief that the worker can only return to work once they have **fully** recovered from their injury
- Employer perceptions that the worker is exaggerating the impact of their injury
- The workers fear that they might re-injure themselves if they return to work
- The ongoing presence of, or inability to divert the worker away from workplace stressors
- Worker's perception that they lack the skills and abilities to do any form of work due to their injury



Responding to Barriers

There are several ways an RTWC can work to limit the effect barriers have on the injured worker's RTW.

- Clearly outlined policies and procedures.
- Induction into rights/responsibilities.
- Motivational interviewing techniques to assist the injured worker wanting to return to work.
- Clearly defined return to work plan.
- Regular reviews.
- Ongoing communication with all stakeholders.
- More information on supporting workers to overcome barriers will be provided later in the course.

Confidentiality

- It is essential that all information is handled confidentially and is only used for the effective rehabilitation of the injured worker and not for employment-related reasons.
- Stored securely and confidentially (E.g. Secure cloud-based folder, not in HR/personnel file)
- Released only with the consent of the injured worker





End of Section 8 | Summary:

- Use the Work Capacity Certificate to design the suitable duties program
 - Ensure the new certificate is received prior to the SDP ending
 - Need 'clearance' before returning after injury





Risk Management

- Identify hazards
- 2. Assess the risk
- 3. Control the hazard
- 4. Monitor/Review





Risk Management

- Be cautious of increased work pressures on the injured worker colleagues.
- Identification of the root cause of the workplace injury is a necessary step in the identification of workplace hazards, which if not adequately controlled, can lead to reinjury to the worker or injure other workers.
- Consultation with workers on hazards, risks and controls is essential.





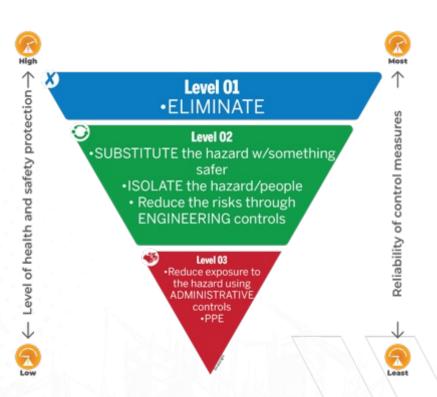
Risk Management

Hierarchy of Control

- 1. Eliminate
- 2. Substitute
- 3. Isolate
- 4. Engineer
- Administrative
- 6. Personal Protective Equipment (PPE)

Administration and PPE are backup controls.

Consult with subject matter experts to determine suitable controls







Monitor and Review

Once a control has been implemented, ensure it is monitored and reviewed.

Monitoring:

- Has it had the desired initial effect? Has it introduced new hazards?
- Are people trained and competent with the new control?

Review:

- Is the control working?
- Review at set periods, after an incident or if a HSR requests a review.

Need more support?

 Consider self-referring to the Injury Prevention and Management Program (IPAM) to receive free, independent, and tailored advice on managing safety at your workplace.

Resources:

<u>How to manage WHS risks Code of Practice</u>

<u>Managing the risk of psychosocial hazards at work Code of Practice 2022</u>

<u>Injury Prevention and Management Program (IPAM)</u>

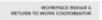


End of Section 9 | Summary:

- When creating suitable duties, consider risks to injured workers and others
 - Conduct risk assessments and consult with internal safety experts
- Seek assistance from the Injury Prevention and Management Program (IPAM)







Documenting Consultation & Communication

Case Notes:

- A RRTWC should make notes after all interactions with stakeholders in the RTW process.
- Case notes should be kept succinct, use factual information, avoid emotion and, where relevant, be signed by relevant parties to acknowledge the agreement.
- Case notes can be used in appeals, so these must be accurate descriptors of discussions.



Case Notes

The basic information to be included:

Who: List parties involved or actions

When: Date, time

Where: Where did the communication or action take place

What: What was communicated, or actions/decisions, and steps to be taken

How: How was information communicated, or action taken

Why: Why was information communicated, or action taken



Case Notes Summary Example

The following is another option to capture case notes.

Date/ Time	Communication Type	Category (e.g. Employer/Claimant/ Practitioner)	Contact Name	Details
Dd/mm/yyyy 10.23am	Discussion – Phone Call (PC)	Practitioner- Physio (P)	James	PC received from P requesting copy of latest WCC and SDP Emailed copies of both to P at approx. 10.30am
Dd/mm/yyyy 13:10	Discussion – In person	Claimant (C)	Mel	Met C at workplace to discuss changes to SDP to suit current WCC. Hours increasing from 6 to 8 per day.

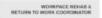


End of Section 10 | Summary:

- Document all meetings/conversations via case notes.
 - Date/Time evidence
 - Confidential







Starting the Suitable Duties Program

Before the first day

- Confirm that the worker and supervisor understand the suitable duties program, including restrictions.
- Has the supervisor ensured the workplace is safe? E.g. inspection/risk assessment
- Are other workers/colleagues aware of the restrictions?
- Is there a buddy or support person nearby?





Workers' first day back at work

The following broad guidance applies to all injured workers who are starting their first day of suitable duties. If a worker has been off work for some time, it is essential that their first day is well planned.

- Start slow on the first day, gradually increasing throughout the program
- Consider parking arrangements (is there parking close to the site entry)
- Meet the injured worker with their supervisor (and support/buddy person if relevant)
- Ensure the worker understands their duties and restrictions and knows how to report any concerns
- Meet with the injured worker at the end of their shift if possible.
- Plan future formal and informal reviews.



Monitor & Review

- It is essential to undertake regular reviews with the injured worker.
- · See what is working well and identify areas for improvement.
- Supervisors regularly monitor workers during the day to ensure they are aware of their importance.
- Consider also the BPS model when communicating with workers.
- The RRTWC may also need to communicate progress updates with other stakeholders including the insurer, workplace rehabilitation providers and medical practitioners.





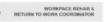
Remedial Action

Sometimes, monitoring will identify possible improvement or rectification areas due to breaches or non-compliance.

Remedial action may include such things as:

- Reviewing and amending policies and procedures
- Liaising with necessary parties, including the insurer
- Making additional modifications to the working environments
- Making changes to alternative duties
- Seeking advice and/or input from health professionals or the insurer
- Updating SDP
- Facilitating additional support
- More breaks throughout the day
- Additional training
- Workplace facilitated discussions contact the insurer for more information.





Regular Feedback & Communication

Regular feedback and communication ensures that:

- The injured/ill employee continues to feel supported.
- The return to work program continues to meet the requirements.
- The return to work program is carried out as agreed.
- All parties are kept informed at all times.
- Concerns and problems can be quickly identified and dealt with.
- Additional measures can be planned and implemented as needed.





Ongoing Suitable Employment – Additional Services

To assist with the return to work in another capacity, the insurer may recommend or advise on a range of other services to support the worker.

- Functional capacity evaluation (FCE)
- Transferable skills analysis
- Vocational assessment
- Job Preparation
- Job placement



Evaluating Programs – Overall Evaluation

Linking key stakeholders (supervisor, worker, rehab provider, insurer, etc) in an evaluation will assist with continual improvement.

The following example questions should be asked or considered:

- Were the collaboration and consultation processes effective?
- Was the employee agreeable to the program?
- Were dates and timeframes accurate?
- Was the program started at the right time?
- Were the modifications appropriate?
- Were alternative duties entirely suitable?
- Did any issues arise? If so, how were the issues addressed?
- Were reporting/ communicating mechanisms effective?
- What improvements could be made?
- Feedback from the insurer



End of Section 11 | Summary:

- Monitor and review
- Consider the end of the first day, the first week and then two days before the end of the plan
 - Act quickly on issues
 - Gain assistance from the insurer if needed
 - Review and evaluate the whole program for improvements





Summary

Learning outcomes covered:

- I. Initiate early communication.
- II. Provide overall coordination.
- III. Develop a suitable duties program.
- IV. Understand and liaise with key stakeholders.







The Benefits of Good Work – A summary

The Royal Australasian College of Physicians (RACP) <u>Consensus Statement on the Health Benefits of Good Work</u> outlines several benefits of 'good work' relating to rehabilitation.

- Workers' overall health and well-being improvement
- Strengthens workplace culture -Workers feel valued and supported
- Increased job satisfaction
- Faster return to work
- Financial benefits for the worker
- Reduced costs for business (No need to replace staff)
- Lower workers' compensation premiums

How does this relate to returning to work / developing an SDP?

- ✓ Shows the importance of an early and safe return to work for all stakeholders.
- ✓ Results in shorter recovery times
- ✓ As an organisation, policies and systems must work towards promoting an early return to work, which is best for workers and businesses.



Staying Up To Date

Stay updated with industry changes, best practice research, and practical tips by subscribing to key industry bulletins and attending key events, such as the Work Well Conference and Mentally Healthy Workplaces Workshops.

Rehabilitation and Return to Work e-bulletin



WCRS Facebook Page



Assessment Guidance

Case Overview:

- You will be tasked with several scenarios to manage Neville Iman's return to work after a cut to the hand.
- Neville is a grocery store worker from a non-English-speaking background (NESB).
- There are several resources to assist you in the practical elements, including a detailed case outline,
 Work Capacity Certificate, Job Task Analysis and capability checklist.









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HEALTH SAFETY TRAINING